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25 June 2010

Dear Councillor

NOTICE IS HEREBY GIVEN THAT a meeting of the **STRATEGIC HOUSING COMMITTEE OF THE EXECUTIVE** will be held in the Council Chamber at these Offices on 5 July 2010 at 11.15 am, or at the conclusion of the Cabinet meeting, whichever is the later, when the following business will be transacted.

Please note that this meeting will be held in public.

Yours sincerely

Chief Executive

Strategic Housing Committee of the Executive Membership:

Councillor S S Chandler	Portfolio Holder for Community, Housing & Youth
Councillor N S Kenton	Portfolio Holder for Environment, Waste & Planning
Councillor F J W Scales	Deputy Leader and Portfolio Holder for Economy & Special Projects
Councillor I H Ward	Portfolio Holder for Corporate Resources & Performance
Councillor P A Watkins	Leader of the Council

DECLARATIONS OF INTEREST

Members are required to disclose the existence and nature of a personal interest at the commencement of the item of business to which the interest relates or when the interest becomes apparent. An explanation in general terms of the interest should also be given to the meeting. If the interest is also a prejudicial interest, the Member should then withdraw from the room or chamber.

AGENDA

1. **APOLOGIES**
2. **APPOINTMENT OF CHAIRMAN**

To appoint a Chairman for the Council Year 2010/2011.

3. **APPOINTMENT OF SUBSTITUTE MEMBERS**

To note appointment of Substitute Members.

4. **DECISIONS** (Pages 4-8)

The Decisions of the Strategic Housing Executive Committee held on 12 April 2010 numbered CAB (SH) 14 to CAB (SH) 18 (inclusive) are attached.

5. **REGIONAL HOUSING AND REGENERATION BOARD**

To receive a verbal report from Councillor S R Nicholas regarding Regional Housing and Regeneration Board matters.

BUDGET/POLICY FRAMEWORK – KEY DECISIONS

6. **HOUSING STRATEGY 2010-2015** (Pages 9-73)

To consider the attached report of the Director of Housing, Culture and Community Safety.

Access to Meetings and Information

- Members of the public are welcome to attend meetings of the Council, its Committees and Sub-Committees. You may remain present throughout them except during the consideration of exempt or confidential information.
- All meetings are held at the Council Offices, Whitfield unless otherwise indicated on the front page of the agenda. There is disabled access via the Council Chamber entrance and a disabled toilet is available in the foyer. In addition, there is a PA system and hearing loop within the Council Chamber.
- Agenda papers are published five clear working days before the meeting. Alternatively, a limited supply of agendas will be available at the meeting, free of charge, and all agendas, reports and minutes can be viewed and downloaded from our website www.dover.gov.uk. Minutes are normally published within five working days of each meeting. All agenda papers and minutes are available for public inspection for a period of six years from the date of the meeting. Basic translations of specific reports and the Minutes are available on request in 12 different languages.
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Large print copies of this agenda can be supplied on request.

STRATEGIC HOUSING COMMITTEE OF THE EXECUTIVE

TERMS OF REFERENCE

To exercise the powers and functions of the Executive in relation to:

- (a) Meeting regularly with strategic stakeholders (eg RSLs, developers, construction trade, GOSE, SEEDA, English Partnerships and KCC (Supporting People Team) to evaluate ongoing housing need, type and distribution.
- (b) Receiving and sharing information on the local housing market to establish a common understanding of the District's housing needs relating both to regeneration and the needs of local residents, whilst ensuring that the information research base is adequate.
- (c) Identifying priorities and targets for balancing the local housing market by housing type and distribution, to include both proposed new housing and the best use of existing housing.
- (d) Monitoring the delivery of targets set for balancing the housing market.
- (e) Making recommendations to the Council on strategic housing issues which fall within the remit of the Council.
- (f) Overseeing Strategic Housing Strategies that impact on local communities.
- (g) Considering other related matters as required.

Record of the decisions of the meeting of the **STRATEGIC HOUSING EXECUTIVE COMMITTEE** held at the Council Offices, Whitfield on Monday, 12 April 2010 at 1.30 pm.

Present:

Chairman: Councillor F J W Scales

Councillors: S S Chandler
N S Kenton
I H Ward
P A Watkins

Also Present: Councillor N J Collor
Councillor S R Nicholas
Councillor C J Smith
Ms Lesley Healey (Consultant)

Officers: Chief Executive
Head of Housing, Culture and Community Safety
Private Sector Housing Manager
Housing Enabling and Strategy Officer
Principal Planning Officer
Democratic Support Officer

DECISIONS

The Decisions of the meeting of the Strategic Housing Executive Committee held on 11 January 2010 as detailed in decision Nos CAB (SH) 07 to CAB (SH) 13 were approved as a correct record and signed by the Chairman.

The formal decisions of the Strategic Housing Executive Committee are detailed in the following schedule.

Record of Decisions: Executive Functions

Decision Status	Record of Decisions	Alternative options considered and rejected (if any)	Reasons for Decision	Conflicts of interest (if any) declared by decision maker(s) or consultees (if any)
<p>CAB (SH) 14 12.4.10</p> <p>Key Decisions No</p> <p>Call-in to apply Yes</p> <p>Implementation Date 20 April 2010</p>	<p><u>REGIONAL HOUSING AND REGENERATION BOARD</u></p> <p>It was agreed that the verbal report from Councillor S R Nicholas be noted.</p>	<p>None.</p>	<p>Councillor S R Nicholas sits on the Regional Housing and Regeneration Board as a regional local authority representative nominated by the South East England Leaders' Board.</p>	

Decision Status	Record of Decisions	Alternative options considered and rejected (if any)	Reasons for Decision	Conflicts of interest (if any) declared by decision maker(s) or consultees (if any)
<p>CAB (SH) 15 12.4.10</p> <p>Key Decisions Yes</p> <p>Call-in to apply No</p> <p>Implementation Date 20 May 2010</p>	<p><u>PRIVATE SECTOR HOUSING STRATEGY 2010-2015</u></p> <p>It was agreed to recommend to Council that the Private Sector Housing Strategy 2010-2015, as set out at Appendix A of the report, be approved, subject to the inclusion of reference to a review in the Strategy's foreword and the housekeeping amendments raised by Committee Members and Forward Planning.</p>	<p>To not amend the Strategy.</p>	<p>The Private Sector Housing Strategy is one of a number of new plans and strategies that will underpin the Council's new Housing Strategy for 2010-2015. The Strategy outlines the Council's priorities</p>	

			in securing improvements to the condition of the District's private sector housing stock.	
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Decision Status	Record of Decisions	Alternative options considered and rejected (if any)	Reasons for Decision	Conflicts of interest (if any) declared by decision maker(s) or consultees (if any)
<p>CAB (SH) 16 12.4.10</p> <p>Key Decisions Yes</p> <p>Call-in to apply No</p> <p>Implementation Date 20 May 2010</p>	<p><u>AFFORDABLE HOUSING DELIVERY PLAN 2010-2015</u></p> <p>It was agreed to recommend to Council that the Affordable Housing Delivery Plan 2010-2015, as set out at Appendix A of the report, be approved, subject to the inclusion of reference to a review in the Plan's foreword and the housekeeping amendments raised by Committee Members and Forward Planning.</p>	<p>To not amend the Plan.</p>	<p>The Affordable Housing Delivery Plan is one of a number of new plans and strategies that will underpin the Council's new Housing Strategy for 2010-2015. The Plan sets out how the Council will deliver high quality affordable housing to meet the needs of the District's communities.</p>	

Decision Status	Record of Decisions	Alternative options considered and rejected (if any)	Reasons for Decision	Conflicts of interest (if any) declared by decision maker(s) or consultees (if any)
<p>CAB (SH) 17 12.4.10</p> <p>Key Decisions Yes</p> <p>Call-in to apply No</p> <p>Implementation Date 20 May 2010</p>	<p><u>HOUSING STRATEGY FOR OLDER PEOPLE 2010-2015</u></p> <p>It was agreed to recommend to Council that the Housing Strategy for Older People 2010-2015, as set out at Appendix A of the report, be approved, subject to the inclusion of reference to a review in the Strategy's foreword, and the incorporation of the updates and housekeeping amendments raised by Committee Members and Forward Planning.</p>	<p>To not amend the Strategy.</p>	<p>The Older Persons' Housing Strategy is one of a number of new plans and strategies that will underpin the Council's new Housing Strategy for 2010-2015. The Strategy sets out how the Council will meet the future housing needs of older people by providing new homes, improving the condition of existing homes and providing comprehensive information and support services to enable older people to live independently.</p>	

Decision Status	Record of Decisions	Alternative options considered and rejected (if any)	Reasons for Decision	Conflicts of interest (if any) declared by decision maker(s) or consultees (if any)
<p>CAB (SH) 18 12.4.10</p> <p>Key Decisions Yes</p> <p>Call-in to apply Yes</p> <p>Implementation Date 20 April 2010</p>	<p><u>DRAFT HOUSING STRATEGY 2010-2015</u></p> <p>It was agreed:</p> <p>(a) That the draft Housing Strategy 2010-2015, as set out at Appendix A of the report, be approved for further public consultation, subject to the removal of the foreword for the time being.</p> <p>(b) That, following consultation, an analysis of all comments be reported to the Strategic Housing Executive Committee, together with an amended final Strategy document for approval prior to submission to Council.</p>	<p>None.</p>	<p>The Housing Strategy 2010-2015, a statutory requirement, will replace the existing Strategy and will set out the Council's approach to meeting the range of housing needs in the District within balanced, mixed and sustainable communities. Following public consultation, a final Strategy will be presented to the Committee and Council for final approval.</p>	

The meeting ended at 2.44 pm.

REPORT OF THE DIRECTOR OF HOUSING, CULTURE AND COMMUNITY

RESPONSIBILITY – PORTFOLIO HOLDER FOR COMMUNITY, HOUSING AND YOUTH

KEY DECISION

BUDGET/POLICY FRAMEWORK

STRATEGIC HOUSING COMMITTEE OF THE EXECUTIVE – 5 JULY 2010
COUNCIL – 28 JULY 2010

HOUSING STRATEGY 2010-2015

Recommendation

That the Strategic Housing Executive approves the Housing Strategy 2010-2015, attached at Appendix A.

Contact Officer: Paul Whitfield, extension 2258.

Reasons why a decision is required

1. The Local Government Act 2003 requires local authorities to prepare a housing strategy. The previous Housing Strategy 2004-2009 has expired and consequently a new strategy needs to be approved. The proposed new Housing Strategy which is attached at Appendix A, is underpinned by a suite of housing sub strategies which have been adopted by the Council following public consultation.
2. The agreed project plan timescale for delivery of the new Strategy is based on the Strategy being approved by Council on 28 July 2010.

Options available to the Council with assessment of preferred option

3. The options available are:
 - (a) To approve the proposed Housing Strategy 2010-2015.
 - (b) To make amendments to the Housing Strategy 2010-2015.
 - (c) To reject the Housing Strategy 2010-2015.
4. The preferred option is Option 1 which will enable the Council produce a new Housing Strategy within the project plan timescale and to meet its statutory obligations in relation the Local Government Act 2003.

Information to be considered in taking the decision

5. The Local Government Act 2003 requires local authorities to prepare a Housing Strategy. It has to be "high level" and concise (guidance indicates no more than 30 pages). A Housing Strategy should also cover a three to five year time period and should fit with the Government's National and Regional Housing and Planning Policies.
6. In 2005 the Council submitted its Housing Strategy to the Government Office for the South East (GOSE). The Strategy covered the period 2005-2009 and GOSE approved it as being "fit for purpose".

7. The Housing Strategy has now expired and needs to be renewed. Housing strategies are no longer assessed against the "fit for purpose" criteria giving local authorities greater flexibility over format and allowing for their inclusion (where possible) in local Sustainable Communities Strategies. Publication of the East Kent Sustainable Communities Strategy means that this approach is not possible and consequently a separate strategy is required.
8. The new Strategy reflects changes in strategic context, address the key housing issues in the district and show clear links to the suite of housing sub strategies that have been developed and other key corporate and county wide strategies.
9. References to the South East Plan and Regional Housing Strategy have been removed from the proposed Strategy in light of recent government announcements that it will abolish Regional Assemblies and unwanted Regional Spatial Strategies.
10. The Strategy identifies key priorities and objectives and shows the links to other relevant key strategic documents. It is underpinned by a suite of housing sub strategies and consolidates the actions set out in these strategies within a single action plan. A small number of specific actions have also been included and are related to the analysis of key issues in Appendix B.
11. The housing priorities set out in the draft Strategy are:
 - (a) Delivering housing growth in support of our regeneration and economic development objectives.
 - (b) Delivering more affordable homes to ensure we meet the housing needs of the whole community.
 - (c) Improving the condition of the existing housing stock and making better use of it.
 - (d) Addressing social and health inequality and enabling vulnerable people to access good quality housing and to live independently.
12. The Strategy appendices provide a summary of the wider strategic context within which it has been developed as well as the key housing issues the Council needs to address. Web links are provided to the sub strategies and other supporting documents which provide even more detailed analysis of many of the issues.

Background Papers

None

Resource Implications

None.

Communication Statement

A Communication Activity Brief has been completed and the Strategy is included in the Corporate Communication Plan.

The Strategy has been subject to public consultation and is underpinned by a number of housing sub strategies which have also been the subject of wide ranging consultation.

Specific consultation meetings were held with representatives of young people and BME households.

Details of the consultation feedback specific to the Strategy and consideration of the matters raised is set out in a table attached at Appendix B. Amendments to the Strategy in response to the consultation feedback are shown highlighted.

Impact on Corporate Objectives and Corporate Risks

The Corporate Plan includes objectives to provide enough good quality housing to meet our residents' ambitions, including our community's most vulnerable households and to provide the right numbers and choice of housing to support economic growth as well as meeting the needs of the community.

The document shows the priorities and objectives within the Strategy are linked to the Corporate Plan 2008-2020 and Interim Corporate Plan 2010-2013.

The approval of a new Housing Strategy is identified in the Corporate Risk Plan as having a high inherent risk related to delivery timescale. Approval of the Strategy will enable a report to be submitted to Council within the agreed project plan timescales.

Customer Access Review

The Housing Strategy is a high level document informed by a range of other sub strategies and key corporate documents all of which have been subject to a CAR screening process.

The consolidated action plan within the Strategy contains a number of actions that are related to the equality strands and it is these actions that will form the basis of the CAR action plan.

The CAR action plan will therefore be monitored in accordance with the monitoring arrangements for Housing Strategy action plan as a whole.

Comments from Equalities Officer

This overarching strategy is informed by other specific strategies. An action plan has been developed through individual CARs and consultations, which will monitor delivery of these strategies including reporting on Equality issues. Actions are being monitored by the housing section and outcomes will be reported to the Equality Officer for inclusion in CAR and Equalities outcome reporting.

Attachments

Appendix A – Housing Strategy 2010-2015
Appendix B – Analysis of consultation feedback

CHRISTINE WATERMAN

Director of Housing, Culture and Community Safety

DRAFT HOUSING STRATEGY 2010-2015

TABLE OF CONTENTS

FOREWORD	2
1. STRATEGIC CHANGES SINCE 2005.	3
2. STRATEGIC LINKS	4
3. KEY ISSUES	5
4. PRIORITIES	6
CONSOLIDATED ACTION PLAN	11
APPENDIX A – STRATEGIC CONTEXT IN DETAIL	23
APPENDIX B – KEY ISSUES IN DETAIL	27
GLOSSARY	45

FOREWORD

The Council recognises that access to good quality housing which people can afford is at the heart of achieving the social and economic well-being of communities. Its Housing Strategy should therefore identify the key housing issues that matter most and set objectives for the Council and its partners to achieve which will make a real difference to local people.

Our current strategy was written to cover the period 2005-2009 and set out a number of priorities with related actions. We have successfully delivered many of the actions that were originally identified and many of the housing issues we now need to address are the same. However, the context within which we need to plan for the future has changed at the national, regional and local level.

In February 2009 the Council adopted the Local Development Framework Core Strategy which had been approved by the Government's Planning Inspector following its Examination in Public. This key document sets out the Council's 'big picture' development objectives for the District as a place to live, work, relax and visit. An assessment of the current housing market and future need for housing in relation to regeneration objectives, economic growth and associated population growth is a key element of the Strategy. The Strategy provides a rationale for a 'high growth' policy in relation to housing with a an overall target of 14,000 new homes.

In addition to setting a broad target for housing growth the Core Strategy considers where housing should be provided, the need for different types of home to help balance local housing markets, the need for affordable and housing quality and sustainability in terms of design and construction.

However, the Housing Strategy is not just about new housing. We know that there are problems with the standard of the existing housing stock especially in certain parts of Dover town. We therefore also need to take action to try and improve the quality of the existing housing stock and bring as many empty homes back into use as possible. Addressing housing issues in a holistic way will not only help deliver the wider regeneration ambitions the Council but also provide the widest choice of options for people seeking good quality housing.

The Strategy therefore identifies key priorities and broad objectives which reflect the Council's corporate goals and delivery of the Strategy will be via a range of specific actions. Many of these originate from work undertaken in preparation of the suite of housing sub strategies and are set out in a single, consolidated action plan.

We appreciate that the Strategy has been developed during a period of uncertainty with regard to the resources that will be required to deliver some of the actions. However, we believe that our clearly stated priorities and objectives which are aligned to wider corporate and regional strategy objectives helps strengthen our position in seeking financial investment. Many actions can also be delivered by working smarter but we accept that there will be need to regularly monitor and review the actions in the light of changing circumstances and that delivering the Strategy will also require strong partnership working with a wide range of different partners.

Councillor Frederick Scales

Deputy Leader of the Council & Portfolio Holder for Economy and Special Projects

Councillor Sue Chandler

Portfolio Holder for Community, Housing and Youth

1. STRATEGIC CHANGES SINCE 2005

There have been a number of key developments since 2005 in terms of strategy and policy at the national and local levels.

National

Key publications include:

- **Homes for the future (2007):** more affordable, more sustainable (Housing Green Paper on increasing the supply of new homes with a strong emphasis on providing more affordable homes).
- **Sustainable communities (2005):** settled homes; changing lives (national strategy on dealing with homelessness).
- **Lifetime Homes, Lifetime Neighbourhoods (2008):** (the national Strategy for housing in an ageing society).
- **Creating strong, safe, prosperous communities (2008):** (statutory guidance on the central and local government, partners and citizens working together through Local Strategic Partnerships, delivery of Sustainable Community Strategies, etc).

Local

Strategic direction for Kent and the East Kent area is set out in the following documents:

- **Vision for Kent 2006:** the sustainable community strategy for Kent developed by the Local Strategic Partnership delivered through the **Kent Local Area Agreement** targets (recognises the need for regeneration in coastal towns, delivering a range of high quality new homes and improving the condition of homes across all sectors)
- **Lighting the Way to Success 2009:** the sustainable community strategy for East Kent (focus on regeneration, access to quality housing, building strong communities and tackling health and social disadvantage).
- **Kent & Medway Housing Strategy 2010:** this strategy considers areas where a wider Kent & Medway perspective can add value and contribute to the delivery of local ambitions. It seeks to influence and respond to national and regional policy in a way that will benefit the whole of Kent.
- **Kent Supporting People Strategy 2010-2015:** new strategy at final draft stage which sets out commissioning priorities for housing related support services designed to help vulnerable people live independently
- **Homes & Communities Agency - Single Conversation:** this is the new sub-regional investment planning process which will lead to the development of a local investment plan identifying priorities for investment in housing, regeneration and associated infrastructure. Work on this is currently in progress.

Other key local strategic documents include:

- **Dover District Council Corporate Plan 2008-2020:** the Plan places strong emphasis on economic development, regeneration and building safe, sustainable and inclusive communities. Specific housing priorities and targets include the provision of 'a wide range of good quality and accessible housing that meets the needs of the whole community', improving the existing housing stock and meeting the housing needs of vulnerable households.
- **LDF Core Strategy:** recently approved by the government's planning inspector and adopted by the Council this is the key local development strategy which sets a

course for development and regeneration that will shape the district over the next twenty years including a key housing growth objective of 14,000 new homes.

- **East Kent Strategic Housing Market Assessment 2009:** a robust assessment of the need for affordable and market housing of different types across East Kent with an analysis of the need within the four main local housing market areas in the District. A key finding is the very significant need for more affordable homes.

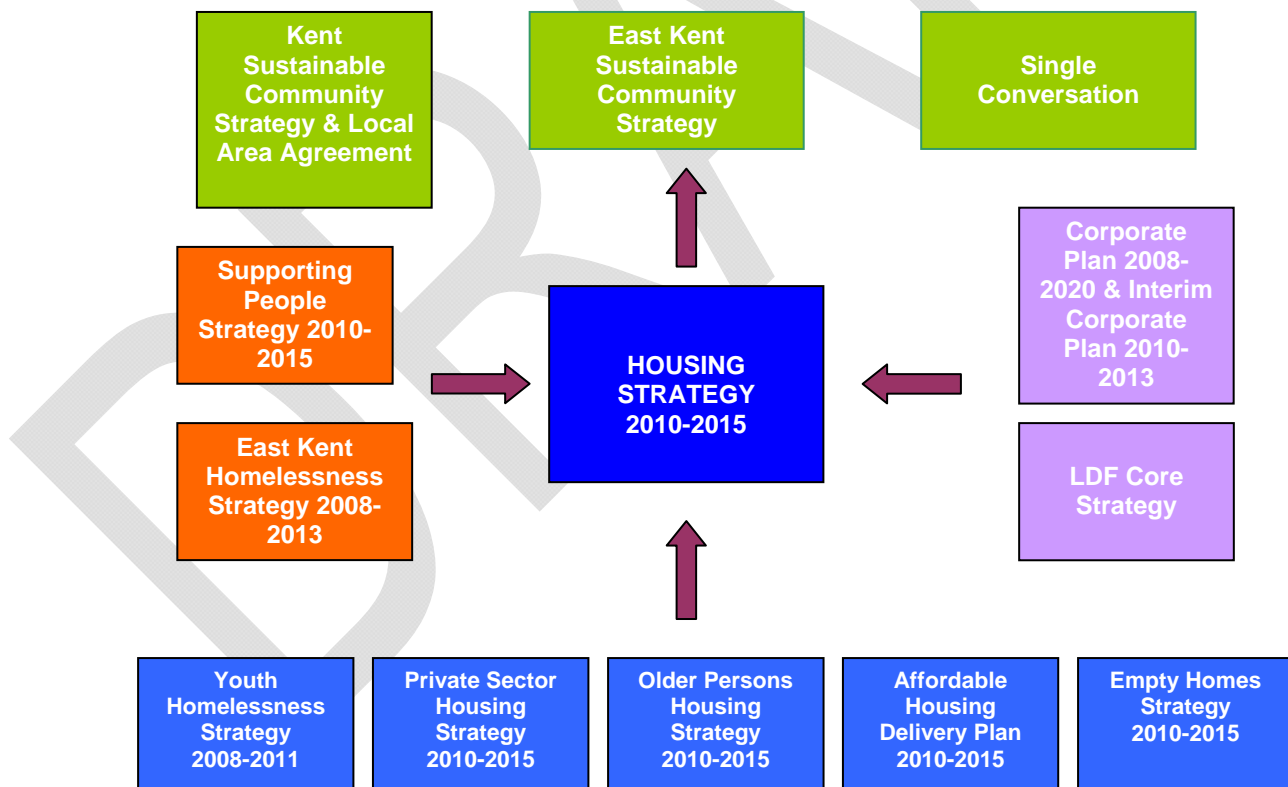
In addition to the housing growth and regeneration objectives set out in these strategies, the district has also been awarded 'Growth Point' and 'Regional Hub' status.

Growth Point status was awarded by government in recognition of the Council's commitment to delivering higher rates of new housebuilding. In return, the government provides funding for related infrastructure projects and essential studies to support sustainable growth.

Regional (Transport) Hub status has been conferred by the South East Regional Assembly and prioritises the district for transport and related infrastructure investment in support of planned sustainable development and regeneration.

Appendix B provides a more detailed summary of the above documents.

2. STRATEGIC LINKS



3. KEY ISSUES

As well as developing a Strategy which reflects the strategy and policy changes above there are a number of key housing issues which the Council will need to address over the next five years:

- Delivering overall housing growth to support regeneration and economic development objectives within safe, sustainable and inclusive new communities.
- Meeting the need for affordable housing.
- Delivering good quality market housing and affordable housing at a time when the future direction of the economy, housing market and public investment remains uncertain.
- Improving the particularly poor housing conditions in the private sector (especially Dover town) and tackling fuel poverty.
- Responding to the climate change agenda.
- Making best use of the housing stock including bringing empty homes back into use.
- Addressing the housing needs of a growing population of older households. By 2026, it is expected that those aged 65-84 will increase by 55.7% and those aged over 85 by 54%.
- Addressing housing causes of social and health inequality and ensuring that vulnerable people are able to access good quality housing and housing services.
- Continuing to address the problem of homelessness and especially youth homelessness.

More detailed consideration of these issues can be found in Appendix B.

In response to these issues the Council has developed a suite of sub strategies which consider these in greater detail and set out proposed actions to address the issues. A number of these are currently being consulted on. Details of the strategies, together with their web link, are as follows:

- East Kent Homelessness Strategy 2008-2015
<http://www.dover.gov.uk/pdf/HomelessnessStrategy2008.pdf>
- Youth Homelessness Strategy 2008-2011
<http://www.dover.gov.uk/pdf/Youth%20Homelessness%20strategy.pdf>
- Empty Homes Strategy 2010-2015
<http://www.dover.gov.uk/pdf/Empty%20Homes%20Strategy%20-%20DRAFT.pdf>
- Private Sector Housing Strategy 2010-2015 (consultation draft)
<http://www.dover.gov.uk/docs/Dover%20Draft%20PSHS%20Consultation%20Draft%20final.doc>
- Affordable Housing Delivery Plan 2010-2015 (consultation draft)
<http://www.dover.gov.uk/docs/Consultation%20Draft%20ADHP.doc>
- Older Persons Housing Strategy 2010-2015 (consultation draft)
(<http://www.dover.gov.uk/docs/Consultation%20draft%20OPHS%20strategy.doc>)

4. PRIORITIES

Based on our analysis of the key housing related issues the Council will be facing over the next five years and the wide ranging consultation already undertaken we believe that the key housing priorities for the new Housing Strategy should be:

1. Delivering housing growth in support of our regeneration and economic development objectives.
2. Delivering more affordable homes to ensure we meet the housing needs of the whole community.
3. Improving the condition of the existing housing stock and making better use of it.
4. Addressing social and health inequality and enabling vulnerable people to access good quality housing and to live independently.

The broad objectives which reflect these priorities and how they link to other key strategic aims are set out below.

1. Delivering housing growth in support of our regeneration and economic development objectives	
<p>Objectives:</p> <ul style="list-style-type: none"> • Work towards the delivery of the housing objectives set out in the LDF Core Strategy. • Take a 'place-shaping' approach to new housing development to create sustainable, inclusive communities where people want to live. • Play a proactive role in the development of the single conversation process and promote the district's housing growth and regeneration potential. 	
<p>Outcomes:</p> <ul style="list-style-type: none"> • Sufficient homes of the right type built in the right places to meet identified housing need and help re-balance the housing stock. • New housing makes a positive contribution to regeneration and economic development in the district. • New housing is of a good quality, within sustainable new safe communities and designed to minimise impact on the environment. 	
Strategic Links	
<i>The Vision for Kent 2006-2026</i>	High Quality Homes
<i>EKLSP Sustainable Communities Strategy – 'Lighting the Way to Success' 2009-2029</i>	Fairer, stronger and healthier communities, in resurgent coastal towns, enjoying high quality homes and an enviable quality of life
<i>Kent LAA</i>	National Indicators 154, 159, 188 & 186
<i>DDC Corporate Plan 2008-2020</i>	World-Class Economy & Environment: A wide range of good quality housing to meet our residents' ambitions, including our community's most vulnerable households World-Class Communities: Communities that are strong and safe with a sense of identity
<i>DDC Interim Corporate Plan 2010-2013</i>	Connaught Barracks – working with the Homes & Communities Agency, construction of new

	homes commenced. Continue engagement with local people and commence construction of housing in Whitfield. Start building in Aylesham.
LDF Core Strategy	Deliver sufficient additional housing (14,000 new homes) to broaden the range and improve the quality and market perception of the District's, and especially Dover's, housing offer and meet the changing needs of the population. Ensure the delivery of the Strategy through active intervention by the Council and through continuous partnership working with public, private and voluntary sectors.

2. Delivering more affordable homes, including low cost home ownership, to ensure we meet the housing needs of the whole community

Objectives:

- Implement the specific actions set out in the (draft) Affordable Housing Delivery Plan 2010-2015
- Work effectively with a range of partners to increase the supply of affordable homes across the district and take a proactive role in exploring new housing delivery initiatives
- Work with partners to deliver high quality sustainable homes that are designed to be as affordable as possible
- Select affordable housing delivery partners who can 'add value' to the development of sustainable communities and long term management of homes

Outcomes:

- Balanced and sustainable communities
- Reduction in homelessness
- Reduction in the housing waiting list
- Increased housing choice

Strategic Links

<i>The Vision for Kent 2006-2026</i>	High Quality Homes
<i>Kent Local Area Agreement</i>	National Indicators 154, 159, 186 & 188
<i>EKLSP Sustainable Communities Strategy – 'Lighting the Way to Success' 2009-2029</i>	Fairer, stronger and healthier communities, in resurgent coastal towns, enjoying high quality homes and an enviable quality of life
<i>DDC Corporate Plan 2008-2020</i>	World-Class Town: Enough good quality housing to meet our residents' ambitions, including our community's most vulnerable households World Class Economy & Environment: Communities that are strong and safe with a sense of identity
<i>DDC Interim Corporate Plan 2010-13</i>	Ensure clear strategies and actions are in place for housing services, also to enable reductions

in youth homelessness and enable new intermediate housing provision.

3. Improving the condition of the existing stock and making best use of it

Objectives:

- Implement the specific actions set out in the (draft) Private Sector Housing Strategy 2010-2015 and the Empty Homes Strategy 2010-2015.
- Bring all Council owned homes up to the Decent Homes Standard by 2010.
- Target private sector housing resources in areas where there is a concentration of poor quality housing and take a pro active approach to exploring potential area focused initiatives.
- Meet our statutory obligations in relation to the enforcement of standards, ensuring housing is free from serious hazards and that HMOs are licensed.
- Work with partners to develop new approaches to reducing under-occupation
- Work with private sector landlords and provide advice and assistance that will enable them to provide good quality housing.
- Work with partners to further develop the range of tools that can be used to bring empty homes back into use.
- Work with partners including Supporting People to jointly commission Home Improvement Agency/ handyperson services that enable vulnerable people to stay in their own homes, in a safe and secure environment

Outcomes:

- More homes, across all tenures, achieving the decent homes standard
- More people, especially vulnerable people living independently in safe, warm, healthy homes
- Fewer households in fuel poverty and reduced CO2 emissions
- Areas of poor quality housing improved and increased long term sustainability of communities
- Less under-occupation and fewer empty homes

Strategic Links

<i>The Vision for Kent 2006-2026</i>	Improved health, care and well-being
<i>Kent Local Area Agreement</i>	National Indicators 21, 186, 187 &188
<i>EKLSP Sustainable Communities Strategy - 'Lighting the Way to Success' 2009-2029</i>	Fairer, stronger and healthier communities, in resurgent coastal towns, enjoying high quality homes and an enviable quality of life
<i>DDC Corporate Plan 2008-2020</i> <i>DDC Interim Corporate Plan 2010-2013</i>	World-Class Town: Enough good quality housing to meet our residents' ambitions, including our community's most vulnerable households World Class Economy & Environment: Communities that are strong and safe with a sense of identity Return 75 private sector vacant dwellings into occupation or demolished.
Supporting People Strategy	Working in partnership to deliver needs led, value for money, high quality housing support

	services for vulnerable people.
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4. Addressing social and health inequality and enabling vulnerable people to access good quality housing and live independently.

Objectives

- Implement the specific actions set out in the (draft) Housing Strategy for Older People 2010-2015, East Kent Homelessness Strategy 2008-2013 and Youth Homelessness Strategy 2008-2011.
- Work with partners to identify unmet need and develop appropriate housing solutions.
- Provide new housing that meets the needs and aspirations of older people including frail older people.
- Within new schemes, seek to incorporate a range of housing, including different tenures, which will meet the needs of vulnerable people and people with disabilities.
- Play an active role in the Supporting People Commissioning Body and Core Strategy Group and the Kent Joint Planning & Policy Board.
- Continue to work with the Supporting People Programme to identify and meet gaps in the provision of housing related support services for vulnerable people in the district.
- Provide effective advice and information to residents with housing problems in ways that enable vulnerable households to access services and live independently.
- Improve housing conditions in the private sector, reduce the number of Category 1 hazards, increase the number of vulnerable people living in decent homes and reduce fuel poverty.
- Work with private landlords, agents and other partners to develop pathways into private sector housing for vulnerable people.
- Strengthen engagement with local BME groups to better understand and address any specific housing needs.

Outcomes:

- A wider range of good quality housing options and housing advice that meets diverse needs.
- Reduction in social and health inequality.
- Vulnerable people are able to access housing which meets their needs.
- A range of housing related support services available which help people live independently.
- Effective housing advice which helps prevent homelessness together with a range of specialist accommodation where housing provision is required.
- A strong partnership approach to assist with the identification of need and development of new services and housing solutions

Strategic Links

<i>The Vision for Kent 2006-2026</i>	Stronger and safer communities Improved health, care and well-being
<i>Kent Local Area Agreement</i>	National Indicators 39, 40 & 141
<i>Eastern & Coastal Kent PCT Strategic Commissioning Plan 2008-2013</i>	Revolutionise services for older people Promote well being and good mental health

<i>Kent Supporting People Strategy 2010-2015</i>	Target resources on clearly evidenced housing related support needs of vulnerable people Ensure that vulnerable people can maximise their independence by moving onto independent living in a timely fashion
<i>EKLSP Sustainable Communities Strategy - 'Lighting the Way to Success' 2009-2029</i>	Fairer, stronger and healthier communities, in resurgent coastal towns, enjoying high quality homes and an enviable quality of life
<i>DDC Corporate Plan 2008-2020</i>	World-Class Town: Enough good quality housing to meet our residents' ambitions, including our community's most vulnerable households World Class Economy & Environment: Communities that are strong and safe with a sense of identity Reduce the amount of Super Output Areas within the top 20% most deprived nationally
<i>LDF Core Strategy</i>	Have no areas falling within the 20% of those most deprived in England

DELIVERY & MONITORING

Successful delivery of the strategy will depend on effective joint working with local people and a range of public, private, community and voluntary services across the district, and also by working in wider partnerships at a regional and national level. We understand that we need to work with all those that have a knowledge and stake in our local communities to achieve the aims of this strategy and achieve real improvements in the lives of our residents.

The action plan is a key delivery mechanism which has been developed in consultation with our partners. The plan shows the role that a number of our partners will play in delivering the actions.

The monitoring of delivery will be undertaken through the various partnership forums that meet on a regular basis as well as by the Council's Strategic Housing Executive.

HOUSING STRATEGY 2010-2015 CONSOLIDATED ACTION PLAN

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
Priority 1: Delivering housing growth in support of our regeneration and economic development objectives					
HS 1	Pro-active engagement in the 'Single Conversation'	Local housing, regeneration and economic development priorities reflected in the Local Investment Plan	On-going	Officer time	Head of Regeneration Housing Initiatives Manager
AHDP1.2	Coordinated corporate approach to negotiation of affordable housing provision on S.106 sites	30% affordable housing achieved unless proven economic viability reasons for reduced %	Effective from July 2010 and then every year	Officer time Consultancy costs re viability assessment	Housing Initiatives Manager
AHDP1.4	Produce a portfolio of HRA owned land with development potential	Portfolio produced and development potential and financial implications assessed	July 2010	Officer time	Senior Valuer/ Housing Initiatives Manager
AHDP1.3	Increase the number of RSL development partners	Develop new process for RSL partner accreditation. At least 2 additional RSL partners active in the district	December 2010	Officer time	Housing Initiatives Manager
Priority 2: Delivering more affordable homes, including low cost home ownership, to ensure we meet the housing needs of the whole community					
AHDP1.1	Enable the delivery of new affordable housing	250 new affordable homes delivered 650 new affordable homes	March 2012 March 2015	HCA grant funding	Housing Initiatives Manager
AHDP1.5	Explore initiatives that will enable the delivery of new rural affordable homes	Consider the possible development of an East Kent rural affordable housing partnership. Investigate potential development of the Community Land Trust model	April 2012 April 2012	Officer time	Housing Initiatives Manager
AHDP1.6	Work with the Rural Housing Enabler to promote affordable rural housing and develop managed programme	Programme for 2 village needs surveys per annum	Effective from January 2011 and then every year	Officer time/RHE financial contribution	Housing Initiatives Manager/ RHE
AHDP1.7	Develop a planned approach to the delivery of affordable rural housing	2 new rural schemes per annum	April 2011 and then every year	HCA grant funding	Housing Initiatives Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
AHDP1.8	Utilise 'off site' developer financial contributions	Possible schemes identified, appraised and reported to AHWG	October 2010	Officer/RSL time HCA grant funding	Housing Initiatives Manager/Development Control Manager
AHDP1.9	Actively monitor the progress of schemes and facilitate their development	Bi monthly 1-2-1 meetings with all RSL partners and quarterly meetings of the AHWG	July 2010 & on going	Officer/RSL time	Housing Initiatives Manager
AHDP1.10	Update the evidence bases which support the delivery of affordable housing	SHMA updated Analysis of the demand for intermediate housing within the district	April 2014 August 2010	Cost shared across EK LAs. Estimated cost £15,000	Housing Initiatives Manager/Forward Planning Manager Housing Initiatives Manager/Moat Housing Group
AHDP2.1	Affordable housing is well integrated within a mixed community	Develop a process for the selection of partner RSLs for strategic sites	December 2010	Officer/HCA time	Housing Initiatives Manager
AHDP2.2	All new schemes to contribute to achieving a balanced community	Regular monitoring report prepared and reported to AHWG	Effective from July 2010 and then every year	Officer/RSL time	Housing Initiatives Manager
AHDP2.3	New affordable homes and neighbourhoods to be well designed	All new affordable homes to achieve 16 out of 20 'Building for Life' score	Effective from July 2010 and then every year	Officer/RSL time	RSL partners
AHDP2.4	Enable the development of safe & secure neighbourhoods	All new schemes to achieve 'secure by design' accreditation	July 2010 & ongoing	RSL	RSL partners
AHDP2.5	Assess levels of customer satisfaction with new affordable housing	Customer satisfaction monitoring process developed and reported to AHWG	April 2011	Officer/RSL time	Housing Initiatives Manager/RSL partners
AHDP4.1	4.1 Ensure new homes are cheap to run with low carbon emissions	Where financially viable new affordable housing schemes to achieve Code Level 4.	Effective from July 2010 and then every year	Additional build cost will need to be considered as part of scheme viability assessments	RSL partners
AHDP4.2	4.2 Minimise service charges by influencing the design of schemes	No unreasonably high service charges	Effective from July 2010	Officer/RSL time	Housing Initiatives Manager/RSL partners

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
Priority 3: Improving the condition of the existing stock and making best use of it					
PSHS 1.1	Increase public access to energy efficiency by signposting householders to information about financial help.	Ensure sufficient promotion of Warmfront to provide for 300 heating and insulation measures.	April 2011	Provided through existing budget for leaflets and advertisements. Time input from Climate Change Officer	Climate Change Officer
PSHS 1.2	Review operation of Handyperson service.	Revised charging regime introduced.	December 2010	Officer time	Private Sector Housing Manager (in consultation with Supporting People)
PSHS 1.3	Improve ways to give householders advice on repairs and maintenance	New advice service developed.	December 2011	Officer time	Private Sector Housing Manager
PSHS 1.4	Link the Rent Deposit Scheme to accreditation standards	Bond Scheme amended to include requirement for landlords to meet accreditation criterion	April 2011	Officer time	Private Sector Housing Manager; Housing Needs Manager
PSHS 2.1	Adopt a more fast track approach to enforcement	Publicity measures undertaken, service standards revised, monitoring arrangements in place.	August 2010	Officer time	Private Sector Housing Manager
PSHS 2.2	Introduce charging for statutory notices	New charging regime in place and publicised, recovery procedures in place.	October 2010	Officer time	Private Sector Housing Manager
PSHS 2.3	Identify and target resources at areas of worst housing using proactive inspections	Planned inspections programme in place.	December 2010	Officer time	Private Sector Housing Manager
PSHS 2.4	Take more formal action of illegal eviction and harassment.	Effective arrangements in place to ensure that prosecution initiated where warranted with illegal eviction and harassment	1 November 2010	Officer time	Private Sector Housing Manager; Housing Standards Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
PSHS 2.5	Link proactive work to development of area regeneration proposals	Arrangements for both planned inspections and information feedback procedures in place	1 December 2010	Officer time	Private Sector Housing Manager
PSHS 2.6	Ensure HMOs meet current standards	Updated database in construction and pro active inspections are carried out.	1 August 2011	Officer time	Private Sector Housing Manager
PSHS 3.1	Continue to target financial assistance to areas with high levels of unsatisfactory housing.	Increased number of loan applications in targeted areas.	1 April 2011	Officer time; significant additional capital resources if potential area intervention identified	Private Sector Housing Manager
PSHS 3.2	Evaluate the introduction of Minor Works Loans at next review of Housing Assistance Policy	Decision taken whether to implement.	1 April 2011	Officer time	Private Sector Housing Manager
PSHS 3.3	Investigate opportunities to provide assistance to households areas of deprivation through CESP	Funding bids made and assistance programmes in place	1 October 2010	Officer time	Climate Change Officer
PSHS 3.4	Explore alternative ways to facilitate equity release drawing on private sector funds and identify examples of good practice	Research done, evaluation of alternative opportunities in place and recommendation for future action made	1 December 2012	Officer time	Private Sector Housing Manager
EHS 1.2	Identify unused commercial space that could be used for residential use	Potential of additional homes provided by the conversion of commercial space	April 2011	Officer time	Empty Homes Officer
EHS 1.3	Risk rate all active empty homes using new risk scoring system and record on database	Resources more effectively prioritised upon those properties giving rise to greatest concerns	October 2010	Officer time	Empty Homes Officer
EHS 1.4	Set up quarterly cross departmental meetings to gather and share relevant information	'Joined up' approach to new initiatives such as Street Scene and regeneration projects. Provide a more effective co-ordinated action between sections of the council,	Meet every 6 to 8 weeks	Officer Time	Private Sector Housing Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
		More considered approach in taking the most effective action on the worst properties			
EHS 1.5	Continue with the regular meetings with KCC and other authorities to develop best practice	Improved cross boundary working, training and sharing of best practice with East Kent local authorities & KCC	Meet every 6 to 8 weeks	Officer Time	Private Sector Housing Manager
EHS 2.1	Carry out review of how the Empty Homes Service is publicised,	Raised awareness of the empty homes issue & advice/assistance available.	October 2010	Officer Time. Regional Housing Board Budget	Empty Homes Officer
EHS 2.2	Actively promote the strategy through key Council communication channels including DDC website, residents newsletter and community and landlord forums	Raised awareness, greater understanding of how we prioritise our actions, increased reporting of empty homes and reduction in the number of empty homes	March 2011	Officer Time	Empty Homes Officer
EHS 2.3	Continue to work with partners such as KCC- No Use Empty Campaign to raise awareness in Kent of the issues with empty homes.	Raised awareness, increased reporting of empty homes and reduction in the number	Ongoing	Officer time	Empty Homes Officer
EHS 3.1	Produce and distribute an information pack for for empty home owners	Empty home owners better informed regarding assistance available and possible sanctions. More empty homes brought back into use.	November 2010 & on going	Officer Time	Empty Homes Officer
EHS 3.2	Build links to other professional bodies who can provide additional advice services	Empty home owners will have access to a wider range of specialist advice services.	August 2010	Officer Time	Empty Homes Officer
EHS 3.3	Maintain a list of potential purchasers interested in buying empty homes	Increased options for empty home owners	August 2010	Capital and officers time.	Private Sector Housing Manager
EHS 3.4	Provide loans or grants to carry out Improvements and repairs to properties.	Property improved to enable it to be re-occupied. Conditions for assistance can provide additional social housing to	August 2010	Capital and officers time	Private Sector Housing Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
		the council.			
EHS 4.1	Commence use of Section 215 notices	Improved external appearance of properties	Identify priority cases and serve notices during 2010	Liaise with KCC & Planning and legal sections in DDC to determine resource implication	Private sector Housing Manager/ Development Control Manager. Principal
EHS 4.2	Identify properties where the use of Empty Dwelling Management Orders (EDMO) can be used and obtain approval from tribunal to serve an order.	Most problematic empty homes brought back into use, problems of anti-social activity resolved, and neighbouring property values increased	July 2010	Liaise with KCC & Managing Agent to determine resource implication	Empty Homes Officer
EHS 4.3	Continue to use Compulsory Purchase Order (CPO) powers for high priority cases where owner is not cooperating	Most problematic empty homes brought back into use, problems of anti-social activity resolved, and neighbouring property values increased	Identify suitable properties and seek Cabinet approval to take action. June 2010	Officer Time and CPO budget	Empty Homes
EHS 5.1	To explore possible joint initiative with Housing Association (HA) partner aimed at acquiring and refurbishing empty homes for social rent or intermediate tenures.	Homes improved and brought back into use for people in housing need. Problems of anti-social activity resolved, and neighbouring property values increased	September 2010	Officer & HA staff time. HA private finance and Government (HCA) grant funding.	Housing Enabling & Strategy Officer
EHS 5.2	In conjunction with forthcoming review of East Kent private sector leasing scheme to consider how scheme might be targeted at bringing empty homes back into use.	Homes brought back into use for people in housing need.	September 2010	Officer & HA staff time.	Housing Enabling & Strategy Officer
EHS 5.3	Examine the use of private sector expertise and resources in relation to enforcement action including: i. external surveys	More efficient of resources and quicker response times	October 2010	Additional cost based on agreed price per survey	Private Sector Housing Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
	ii. preparation of schedules of work				
Priority 4: Addressing social and health inequality and enabling vulnerable people to access good quality housing and live independently					
AHDP3.1	Ensure all new affordable homes are designed to be flexible to the changing needs of occupiers	<input type="checkbox"/> All new affordable homes to meet the Lifetime Homes Standard where practically achievable	Effective from July 2010 and then on-going	Additional build cost will need to be incorporated within scheme viability assessments	RSL partners
AHDP3.2	Enable the development of new housing that meets the needs of physically disabled people	Deliver 4 wheelchair standard units per annum	Effective from July 2010 and then on-going	HCA grant funding	Housing Initiatives Manager/RSL partners
AHDP3.3	Enable new supported housing provision that will meet the needs of other vulnerable groups	<input type="checkbox"/> Deliver a dual diagnosis scheme for people with a mental health/substance misuse problem <input type="checkbox"/> Deliver 2 schemes for people with mental health needs <input type="checkbox"/> Deliver 2 schemes to meet the needs of young homeless people <input type="checkbox"/> Deliver 40 unit extra care scheme	April 2011 April 2011 & April 2015 December 2011 April 2012	HCA grant funding HCA , KCC and Supporting People funding HCA and Supporting People funding PFI funding	Housing Initiatives Manager/RSL partners KCC/Housing Initiatives Manager
AHDP5.2	Increase housing options for older people	In partnership with KCC, deliver PFI Extra care scheme. At least 50% of homes in any new older persons schemes to be 2 bedroom.	April 2012 Effective from July 2010	PFI funding	Housing Initiatives Manager
AHDP5.3	Increase the options and pathways available for people with a housing need to access the private rented sector	Identify best practice and develop potential schemes	April 2012	Officer time	Housing Initiatives Manager/Housing Needs Manager
EKHS 3.1	Promote private rented sector as a viable long-term housing solution for housing applicants	Increased accessibility to the private rented sector for vulnerable households	Ongoing	Existing Resources	EKHF partner Local Authorities

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
EKHS 3.2	Continue to provide rental deposits and bonds to enable applicants to access private rented accommodation	Increased accessibility to private sector rented housing	Ongoing	Existing Resources	Local Authorities
HSOP 1.1	New affordable homes include properties that older people want to occupy	All affordable housing to be built to Lifetimes Homes standard wherever practically achievable	Effective from July 2010 and then on-going	HCA grant funding	Housing Initiatives Manager
HSOP 1.2	An effective under-occupier scheme supports older people to move from family sized homes	Explore good practice elsewhere and assess this in the context of Dover. Draft out and consult older people to see whether it would be effective. If approved, run as a well-advertised pilot from. Assess and adjust and roll out final scheme	December 2010 December 2010 April 2011 October 2012	Unclear at present – will need to be reviewed as the scheme is designed	Housing Needs Manager as Dover rep. with E. Kent group developing joint scheme
HSOP 1.3	New market housing includes a proportion of homes that are attractive for older people and meet their needs	The inclusion of 2 bedroom, ground floor, one level homes with small gardens are to be considered for inclusion within suitable new developments.	Effective from July 2010 and then on-going	None	Housing Initiatives Manager / Forward Planning Manager
HSOP 1.4	Deliver sufficient new extra care units to meet needs and enable a sustainable community within schemes	40 units by October 2011	40 units by October 2011	Private Finance Initiative / HCA funding	Housing Initiatives Manager
HSOP 1.5	All regeneration areas should consider how a lifetime neighbourhood can be achieved as part of master planning and delivery plans	Linked to regeneration delivery plans	Effective from July 2010 and then on-going	None outside regeneration funding	Housing Initiatives Manager/ Regeneration manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
HSOP 1.6	Planned work across existing neighbourhoods are completed in such a way as to deliver lifetime neighbourhood elements	Principles of Lifetime Neighbourhoods to be considered as part of every new housing scheme	Effective from July 2010 and then on-going	None outside mainstream funding	Housing Initiatives Manager/ Regeneration and Transport managers
HSOP 2.1	Further target affordable warmth resources to reach those most at risk of cold homes and in fuel poverty	Thorough and targeted publicity towards areas with high levels of energy loss and towards older people	April 2011	Identified in Private Sector housing action plan	Climate change officer
HSOP 2.2	Carry out a fundamental review of adaptations for council tenants to remove the long waiting time and meet needs as they arise	With social care and health partners, process map adaptations provision in council homes, looking for ways to reduce demand, improve delivery and assess ongoing resource requirement; resulting from this, amend the process to provide optimum delivery; work with partners to identify sufficient resources to remove the backlog and keep pace with demand;	July 2011 April 2012 April 2012	Likely to be substantial capital resources to remove the backlog – to be assessed and reported	Private Sector Housing Manager
HSOP 2.3	Monitor needs for adaptations and delivery times in private sector housing to ensure that needs for adaptations continue to be met	Quarterly monitoring	Quarterly	None	Private Sector Manager
HSOP 2.4	Review grants and loans policy to improve accessibility to funding for low income older people	Review by July 2010	January 2011	None for review, may be call on resources for loans	Private Sector Manager
HSOP 2.5	Identify how the Handyperson service can be expanded and secured in the longer term	Review of the Handyperson scheme and its funding by April 2011. Confirmation of new scheme arrangements by June 2011	April 2011 June 2011	None for review, may be call on resources dependant on outcome of review	Private Sector Manager in partnership with Supporting People

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
HSOP 2.6	Work to expand the availability of advice on repairs and maintenance	Identify good practice elsewhere to look for ideas and opportunities	December 2011	None for review, may be call on resources depending on findings	Private Sector Manager
HSOP 2.7	Work across staff and partners to raise awareness of the issues of safety and security in the home and encourage referrals to agencies that can provide advice and practical assistance.	Engage PCT and SP providers in this project Agree a training programme and deliver to a wide range of staff across agencies	Engage PCT and SP providers in this project - by December 2010 Develop and implement a multi agency training programme from April 2011	None for engagement; may be some funding required to enable training to be delivered	Tenancy Services Manager
HSOP 2.8	Explore joint working with the NHS Eastern and Coastal Kent PCT on initiatives to enable older people to live independently and reduce the incidence of falls	Engage with PCT in a joined up strategic approach and initiatives that enable older people to live independently	August 2011	None for engagement	Private Sector Manager/Housing Initiatives Manager
HSOP 3.1	Explore in partnership with Supporting People improved targeting of support services to older people including those living outside of sheltered housing	Increased access to housing support across all housing sectors	April 2011	None for option appraisal	Supporting People with Tenancy Services Manager
HSOP 3.2	Work with the INVOKE project to improve its profile amongst council staff and partner agencies to ensure best use is made of these services.	Engage INVOKE in the activity – by August 2010. Agree what needs to be done to achieve the outcome – by December 2010. Delivery of agreed actions – from January 2011	Engage INVOKE in the activity – by August 2010. Agree what needs to be done to achieve the outcome – by December 2010. Delivery of agreed actions – from January 2011	None anticipated	Tenancy Services Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
HSOP 3.3	Ensure that older people and wider agencies are aware of reliable and responsible equity release schemes such as the HouseProud scheme	Complete research into and evaluation of HouseProud and other schemes Council backing of HouseProud confirmed or other option agreed Publicity to ensure that all agencies and older people have the relevant information completed	October 2010 April 2011 April 2012	None anticipated until later stages of the project	Private Sector Manager
HSOP 3.4	Work with older people to explore the relevance and usefulness of the FirstStop advice service for local people and provided it meets older people's requirements will develop and publicise this service across the Dover district.	Establish with older people how the FirstStop service can best be tested Carry out testing to decide whether the service meets the needs of older people in Dover district, and evaluate Agree way forward	Establish with older people how the FirstStop service can best be tested – by December 2010 Carry out testing to decide whether the service meets the needs of older people in Dover district, and evaluate – by June 2011. Agree way forward – by July 2012	Resources to pay for expenses of older people engaged on the project	Tenancy Services Manager
YHS 4	Monitor effectiveness of new multi agency housing team to agreed indicators.	No young person is accepted as homeless without a thorough investigation, involving their parents or carers, of their housing options	July 2010 and on-going (report quarterly to YHF)	Officer time	Housing Needs Manager
YHS 6	Ensure existing B&B accommodation, for use in an emergency, is of an appropriate standard (ensure accommodation is inspected on a regular basis)	Ensure emergency accommodation is of an appropriate standard	July 2010 and on-going (report annually to YHF)	Officer time	Housing Needs Manager

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
YHS 7	Explore options, develop and introduce additional emergency (short term) accommodation alternative to bed and breakfast	To meet Government target: to eliminate the use of B&B accommodation for 16/17 year olds except in an emergency	2010/11 SP input to determine exact timescales	Officer time SP funding	DDC & Supporting People
YHS 8	In partnership with SP, develop accommodation based supported housing for vulnerable young people to meet identified need for housing related support	To meet Government target: to eliminate the use of B&B accommodation for 16/17 year olds except in an emergency	2010/11 (first year of operation of alternatives, allowing time to research, raise funding and develop)	Officer time & a combination of SP revenue funding for housing related support & HCA capital funding.	DDC & SP
HS 2	Implement the Learning Disability Action Plan	Better understanding of needs leading to increased housing options Improved advice and information and easier and fair access to services	Ongoing	KCC funding	Housing Needs Manager
EKHS 1.0	Implement the Kent Reconnection Policy	Better coordinated approach to enabling vulnerable households to access housing and support in the areas they are normally resident in.	Ongoing	Existing Resources	Local Authority Partners/ Provider Agencies
EKHS 1.1	Support vulnerable homeless households to bid through Kent Homechoice	Easier and fair access to housing for vulnerable people	Ongoing	Existing Resources	Local Authority Partners and Support Provider Agencies
EKHS 1.3	Implement the Multi Agency Protocol for the Resettlement and Housing of Offenders	Improved, better co-ordinated and more timely housing options advice for offenders	Ongoing	Existing Resources	Local Authority Partners and other agencies
EKHS 1.4	Continue partnerships with local housing advice agencies to maximise options available to clients	Improved and better coordinated housing options advice	Ongoing	Existing Resources	Local Authority Partners
EKHS 1.5	Explore the options for introducing an East Kent wide set of Housing Options information leaflets	Improved information for vulnerable households and easier and fair access to services	April 2011	Existing Resources	Local Authority Partners

Strategy Ref	Action	Outcome	By When	Resources Required	Lead
EKHS 2.0	Continue to quantify levels of rough sleeping within East Kent	Up to date understanding of the issue	Annually	Existing Resources	Local Authority Partners/Porchlight
EKHS 2.2	Continue to support the Kent Wide Rough Sleeper outreach Service	More co-ordinated approach to tackling rough sleeping and a reduction in the number of rough sleepers	Ongoing	Existing Resources	All EKHF Partners
EKHS 5.0	Complete study into the outcomes of single people leaving temporary accommodation in East Kent	Better understanding of issue to help address revolving door issue	April 2011	Existing Resources	Porchlight
EKHS 5.2	Implement the County-wide Emergency Accommodation Protocol	Reduced concentrations of vulnerable households in temporary accommodation and improved services.	March 2011	Existing Resources	Local Authority Partners
EKHS 7.4	Report emerging homelessness trends to the East Kent Homelessness Forum	Early awareness of any emerging issues	Every quarter	Existing Resources	Local Authority Partners
HS 3	Develop mechanisms for engaging with BME groups	Better understanding of BME housing needs, improved housing options, easier and fairer access to services	April 2011	Officer time	Housing Initiatives Manager

Key to Strategy References

HS: Housing Strategy 2010-2015

AHDP: Affordable Housing Delivery Plan 2010-2015

HSOP: Housing Strategy for Older People 2010-2015

PSHS: Private Sector Housing Strategy 2010-2015

EHS: Empty Homes Strategy 2010-2015

YHS: Youth Homelessness Strategy 2010-2015

STRATEGIC CONTEXT

Key developments at a national, regional and local level in terms of context since the Council's last Housing Strategy was prepared include:

National

- Homes for the future: more affordable, more sustainable (Housing Green Paper on increasing the supply of new homes)
- Sustainable communities: settled homes; changing lives (the national strategy on dealing with homelessness)
- Lifetime Homes, Lifetime Neighbourhoods (the national Strategy for housing in an ageing society).
- Creating strong, safe, prosperous communities (statutory guidance on the central and local government, partners and citizens working together through Local Strategic Partnerships, delivery of Sustainable Community Strategies, etc)

Homes for the future: more affordable, more sustainable

This Green paper was published in July 2007 and set out the government's vision that *'everyone should have the opportunity of a decent home at a price they can afford, in sustainable communities where they want to live and work'*. It also set out plans for increasing housing supply including more affordable homes and included proposals for accelerating the rate of new housing delivery, establishing new growth points, making the most effective use of existing housing and ensuring homes are well designed and greener.

Homes & Communities Agency

In December 2008 the Homes and Communities Agency (HCA) was formed bringing together the functions of English Partnerships, the investment functions of the Housing Corporation, the Academy for Sustainable Communities, and key housing and regeneration programmes previously delivered by Communities and Local Government. The HCAs housing, regeneration and infrastructure investment role means that it will be a key partner in relation to how the Council will deliver many of its housing and wider corporate objectives. This investment required will be planned as part of a 'single conversation' process that the HCA will engage in with the Council and other local authorities in the South East sub region.

Other potentially relevant national policies and strategies which are anticipated but not yet published, include:

- A Housing Reform Green Paper to provide a better system for those living in rented housing. This will respond to some of the challenges set out in the Hills Review of Social Housing, the Cave Review of Social Housing Regulation, and the Rugg and Rhodes Review of the Private Rented Sector. It will aim for greater fairness in social housing and making the best use of resources including getting better use out of the existing stock; increasing housing supply, choice and quality in the private rented sector; clarifying the government's approach to mixed communities, etc.
- A Review of the Housing Revenue Account Subsidy System.
- Changes to the Revenue and Capital Rules for New Council Housing which would enable Councils to build social housing

- A Single Equalities Bill which will combine existing anti-discrimination legislation and statutory instruments into a single Act of Parliament to give everyone 'a fair chance regardless of gender, race, sexuality or disability.

Local

Vision for Kent

In April 2006, the Local Strategic Partnership for Kent published its county wide Sustainable Communities Strategy setting out its 'Vision for Kent' over a twenty year period in terms of improvements to the economic, social and environmental wellbeing of the County. Among the key themes identified in the Strategy are; housing growth, economic development, the ageing population and tackling disadvantage and promoting independence.

This Strategic aims are delivered through the Kent Local Area Agreement (LAA) which comprises targets relating to an agreed set of National Indicators which partners have agreed to work together to achieve.

Lighting the Way to Success

More recently, the Local Strategic Partnership for East Kent published its Sustainable Communities Strategy '*lighting the way to success*' in 2009 which places strong emphasis on the regeneration of Dover as well as picking up the Kent LSP themes of tackling social disadvantage and the need for economic growth.

Kent & Medway Housing Strategy

This recently published strategy considers areas where a wider Kent & Medway perspective can add value and contribute to the delivery of local ambitions. It seeks to influence and respond to national and regional policy in a way that will benefit the whole of Kent. The Strategy takes a short, medium and long term view of the challenges and opportunities related to the delivery of housing and identifies examples of good practice and innovation.

Kent Supporting People Strategy 2010-2015

A new strategy has been produced by the Supporting People Commissioning Body for Kent setting out priorities for the future delivery of housing related support services that will enable vulnerable people to live independently in their community. A key focus of the strategy is on prevention and providing support within people's own homes.

Regeneration and Growth Plans

The Council has ambitious plans to regenerate parts of the districts and stimulate economic growth. This regeneration priority is consistent with the Kent wide and East Kent Sustainable Community Strategies and is embodied in the Local Development Framework Core Strategy.

Dover Masterplan 2006

Dover Pride the local independent regeneration and economic partnership comprising public authorities, businesses and the voluntary and community sectors has produced a strategy for the regeneration of Dover Town in 2005 which has been further developed through a master planning process and subsequent report in 2006. The report sets out various options for housing growth linked to population and economic growth. A high growth strategy for the district as a whole was subsequently identified in the Local Development Framework Core Strategy as the preferred option.

Along with specific, planned development and regeneration projects we anticipate that the formal opening of the high speed rail link to London in 2009 will act as an important catalyst in helping Dover realize its full potential.

One of the overarching themes of the Plan is *'Improving existing neighbourhoods and creating new communities'* with *'A well-integrated mix of decent homes of different types and tenures to support a range of household sizes, ages and incomes'*.

A wealth of underpinning evidence has been gathered which demonstrates the essential link between housing growth, regeneration and economic development in the district. These key corporate objectives are clearly established, based on robust research and reflect national and regional priorities. The Council is therefore well positioned to achieve its objectives with an approved Core Strategy in place and having obtained growth point and regional hub status

The key national and regional themes of housing growth, regeneration and economic development are therefore reflected at the local level in these and a range of key corporate documents.

Dover District Council Corporate Plan 2008-2020

This is a long term plan with a strong emphasis on economic development, regeneration and building safe, sustainable and inclusive communities. Specific housing priorities and targets include the provision of 'a wide range of good quality and accessible housing that meets the needs of the whole community', improving the existing housing stock and meeting the housing needs of vulnerable households.

LDF Core Strategy

The Core Strategy was found to be 'sound' by an Independent Inspector in January 2010, following an examination in public, and was formally adopted by the Council in February 2010. The strategy sets out the Council's long term vision for the district as a place to live, work, relax and visit and how this will be achieved. An assessment of the key issues as well as the interventions that will be needed to achieve the strategic objectives is underpinned by robust research and wide ranging consultation.

The aim is to 'transform Dover into a leading town in the region and regenerate the District so that economically and socially it equals or out-performs the region'. Once again the economic development and regeneration ambitions of the Council are strongly to the fore but with housing growth seen as playing a key role in achieving the overall aim. A stated objective within the Strategy is to *'deliver sufficient additional housing to broaden the range and improve the quality and market perception of the District's, and especially Dover's housing offer and meet the changing needs of the population'*. To achieve this and the other strategic objectives a high growth strategy has been adopted based on a delivery target of 14,000 new homes.

The Core Strategy identifies four key development opportunities which are "of such scale and significance that they are central to the success of the Strategy". These are:

Dover Waterfront
Mid Town, Dover
Former Connaught Barracks, Dover
Expansion of Whitfield, Dover

These developments have the potential to deliver around 7,000 new homes and are therefore key to the delivery of the Housing Strategy.

Strategic Housing Market Assessment

In 2008 consultants were appointed to carry out a Strategic Housing Market Assessment for the East Kent sub-region the purpose being to help determine the location and amount of affordable and market housing needed across East Kent and within each local authority district.

The results were published in a report in 2009, and in addition to highlighting the need for more housing generally which has provided the supporting evidence for the high growth strategy in the Core Strategy, it also revealed a very substantial need for affordable housing within the district. The research identified 21 local housing markets within the sub region and four operating in the district:

- Dover
- Deal
- Sandwich
- East Kent Rural South

The report ranked the 21 local housing market areas in terms of the relative need for affordable housing and Dover, Deal and Sandwich were all found to be in the top 6 with Deal and Sandwich ranked 2nd and 3rd respectively.

KEY ISSUES

This appendix provides a summary of our understanding of the key housing issues we need to address. This is informed by the work undertaken in relation to the related sub strategies and by key documents such as the LDF Core Strategy, East Kent Strategic Housing Market Assessment and Supporting People Strategy

Demographic Trends

The overall household population has been growing at a slower pace than the national and regional rate and the following chart shows a reduction in the number of younger people and a significant increase in the number of people aged 65 and over.

This demographic trend is identified in the Kent Strategic Housing Market Assessment as one of the main challenges that local authorities will face given its potential impact in terms of a declining working age population and increased public spending in areas of health and social care.

The proportion of older households (60 and over) within the district has been increasing over a number of years and currently there is a higher than national and south east average population of older people in the district.

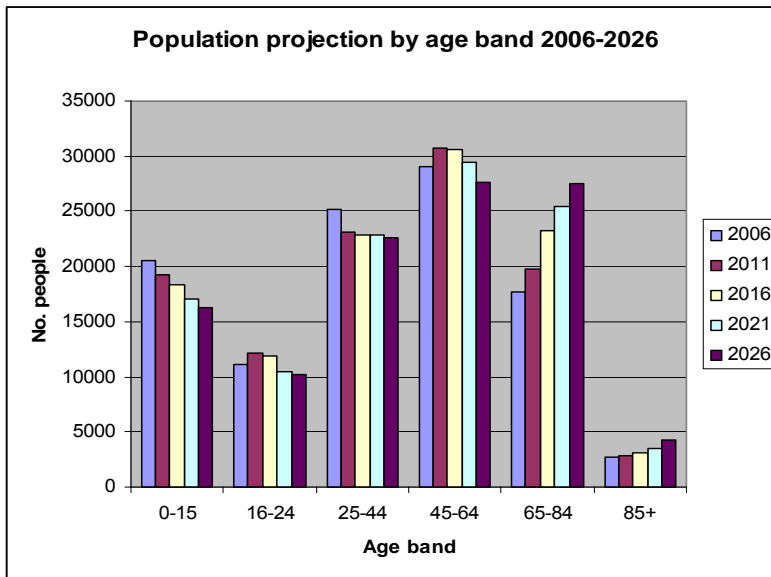
The projection for the district is that by 2016

- The population of over 55s will have increased by almost 17% against an overall population increase of only 0.75%.
- The majority growth will be in the 65 to 74 year old age band which will have increased by almost 38% - an addition of 4,000 people in this age group.
- Over 75 year olds will increase by around 16% or a total of 1,500 people
- Over 85's will also increase by 16%; around 500 people

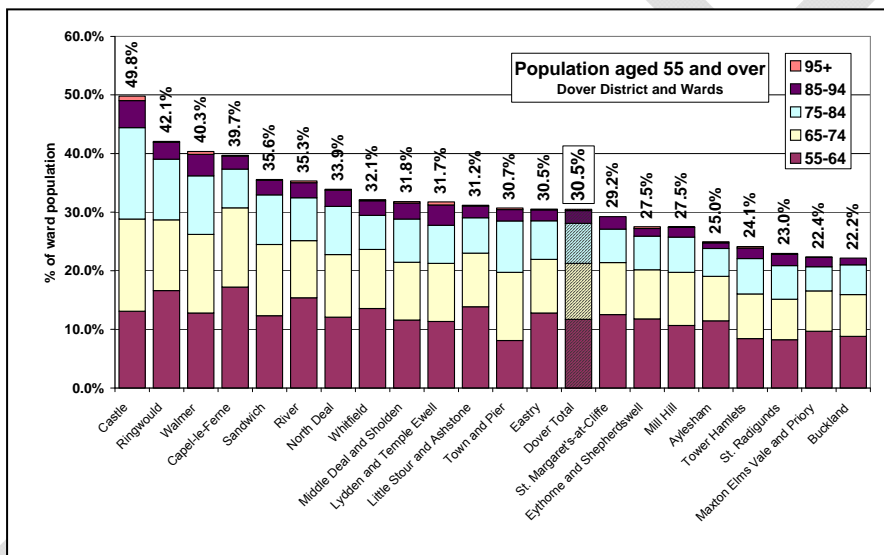
The forecast is that by 2026, the number of households aged 65-84 will increase by 55.7% and those aged over 85 by 54%.

This projected growth in the proportion of older households will be a significant issue and is highlighted within the SHMA report as being a *“critical factor for the future housing markets and economy of East Kent”*.

This trend will have implications in terms of how we will ensure the provision of appropriate housing and support services to enable older people to live independently for as long as possible and at the same time try to maintain a sustainable population balance by making sure we provide housing that will be attractive to working age households in order to maintain a local workforce and support economic growth.



Source: South East Plan Strategy forecasts 2007 Kent County Council



Housing Growth

The Council has adopted a high growth approach to the provision of new housing and the underpinning rationale together with the framework for delivery is clearly set out in the LDF Core Strategy. Overall housing growth is seen as being a key element in the regeneration of parts of the district, delivering economic growth and helping to re balance the housing market and facilitate the delivery of affordable homes.

The relationship between jobs and housing growth together with milestones for delivering key elements of the Strategy is clearly set out in the Core Strategy. The delivery mechanism highlights the need for effective partnership working across the public, private and voluntary sectors. The Council's Housing Strategy and Enabling Team is committed to working corporately to help strengthen this approach and deliver the Core Strategy objectives.

The development of 14,000 new homes across the District is a challenging target and will require significant investment in supporting infrastructure development and improvements. The quality of new developments will also be important in terms of delivering new homes designed to minimise impact on climate change and new communities which are sustainable and well connected to key employment sites as well as retail and leisure amenities. The Single Conversation with the Homes & Communities Agency will provide a mechanism by which we can highlight to government the intrinsic link between essential infrastructure investment and housing delivery in order to achieve national, regional and local priorities.

While the growth agenda presents many opportunities we also need to be aware of the potential impact that substantial amounts of new housing may have on existing areas of poorer quality housing in terms of outward migration and because the poor amenity within those communities will be even more apparent when compared to new communities elsewhere. This risk may need to be managed to ensure that housing growth and maintaining the existing housing stock complement each other.

The Core Strategy provides more detailed information regarding the Council's approach to future housing growth and the mechanisms for delivering the strategic objectives:

<http://www.dover.gov.uk/pdf/Adopted%20Core%20Strategy%20February%202010.pdf>

Housing Aspirations

As referred to previously the LDF Core Strategy recognises the need to provide *'an improved range, flexibility and quality of housing which will also better accommodate local needs. Growth will be used to promote higher quality design that reinforces local distinctiveness and sense of place, a more efficient use of natural resources, more healthy lifestyles and a reduction in social inequalities'*.

The East Kent SHMA included survey of housing aspirations which found that the most popular property type amongst Dover respondents were semi detached houses (30.6%) followed by detached homes (20.7%). Dover residents who responded also indicated that they were much more likely to want to buy a new home (15.7%) than residents in the other 4 districts.

A more detailed analysis of the housing stock and how housing growth will help deliver greater choice and a more balanced stock profile can be found in the Core Strategy. The approach set out in the Strategy accords with the recommendations set out in the East Kent Futures Study 2008 which provides the underpinning analysis on which the East Kent Sustainable Communities Strategy 2009 is based.

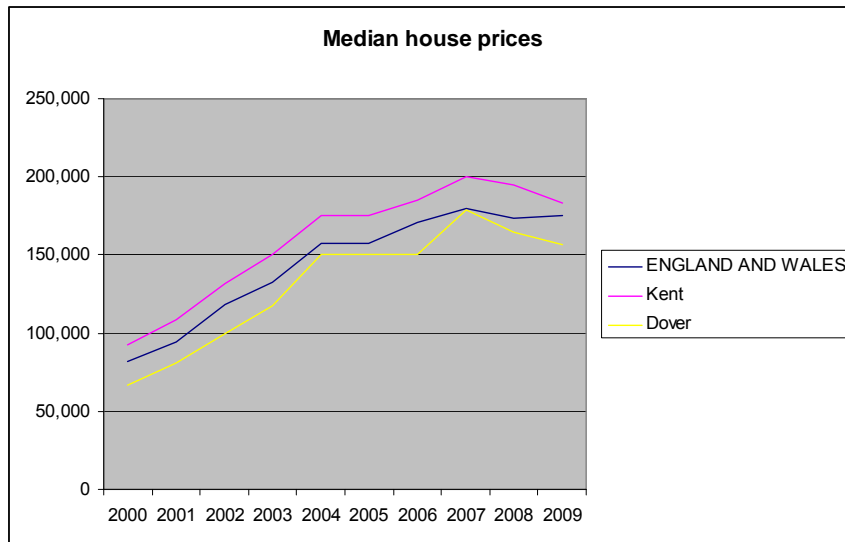
Economy and The Housing Market

Unfortunately, while the Council has been putting the building blocks in place to deliver its growth and regeneration objectives this has coincided with a dramatic economic downturn which has had a significant impact on the housing market. The 'credit crunch' and tighter lending criteria imposed by mortgage lenders has resulted in a significant reduction in house buyers and a consequent fall in house prices and loss of confidence amongst buyers and house builders. Although there appears to have been some slight improvement in the mortgage market recently and a stabilisation of house prices, the general economic position remains fragile and the speed of recovery remains very uncertain.

We anticipate that bank lending will continue to be constrained in the short to medium term which will impact on house builder confidence and house prices while at the same time we

expect public expenditure in respect of infrastructure and affordable housing subsidies will also come under pressure.

Locally, Land Registry data shows that median house prices during the period 2007 to December 2009 fell more sharply in Dover district than nationally but that the fall was broadly in line with Kent as a whole.

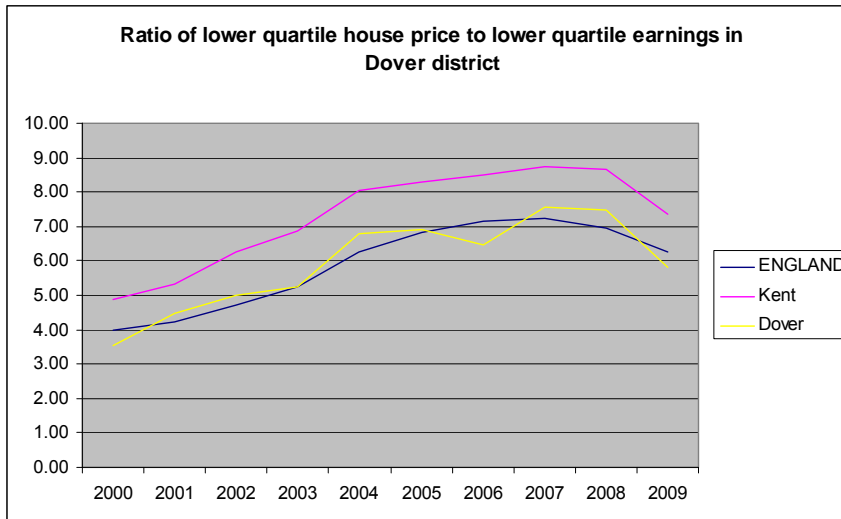


Source: CLG Live Tables

House price falls, market uncertainty and the increased cost of finance has impacted on the financial viability of many proposed new housing developments with many developers including housing associations scaling back their house building programmes.

Average house prices and sale prices of new homes have historically been lower in the District than other parts of Kent and the region. While this may help to some extent in terms of affordability of housing it has, in the past, acted as a disincentive to volume house builders especially in respect of Dover where prices are generally amongst the lowest in the region. This is especially problematic as Dover is identified in the Core Strategy as the focus for future housing growth.

The importance of housing delivery in respect of achieving wider corporate objectives means that we will closely monitor market conditions and provide support where we can. In the 2009 budget, the government announced a financial package called Kickstart designed to help developers progress 'stalled' housing schemes. A successful bid for financial assistance was made under Round 1 of the programme for a scheme in Deal and a further bid has been submitted under Round 2 in respect of Aylesham.



'Housing Need' - The Need for Affordable Housing

"Housing need" is defined by Government as "the quantity of housing required for households who are unable to access suitable housing without financial assistance". It includes people who do not have a home of their own because they cannot afford to buy or rent, and people whose housing is unsuitable (eg: because it is too small or in poor condition) and who cannot afford to make it suitable or to move to alternative accommodation.

Indicators of housing need include the cost of market housing relative to incomes, and the demand for affordable housing. The Government defines affordable housing as "social rented and intermediate housing provided to specified eligible households whose needs are not met by the market".

The large number of new homes to be built provides good opportunities to secure the provision of new affordable housing through approved planning policies.

Affordability

While the fall in house prices since 2007 and the reasons behind it, have had an adverse impact on the delivery of new housing it has resulted in a reduction in the ratio between lower quartile house prices and earnings. However, while this helps make housing more affordable for some households at the margins of affordability, the steep price increases in previous years means that the current ratio is still more than five times lower quartile average income. Recent indications also suggest that house prices are starting to increase once more and this combined with stricter mortgage lending criteria will continue to result in many households finding it difficult to access housing they can afford.

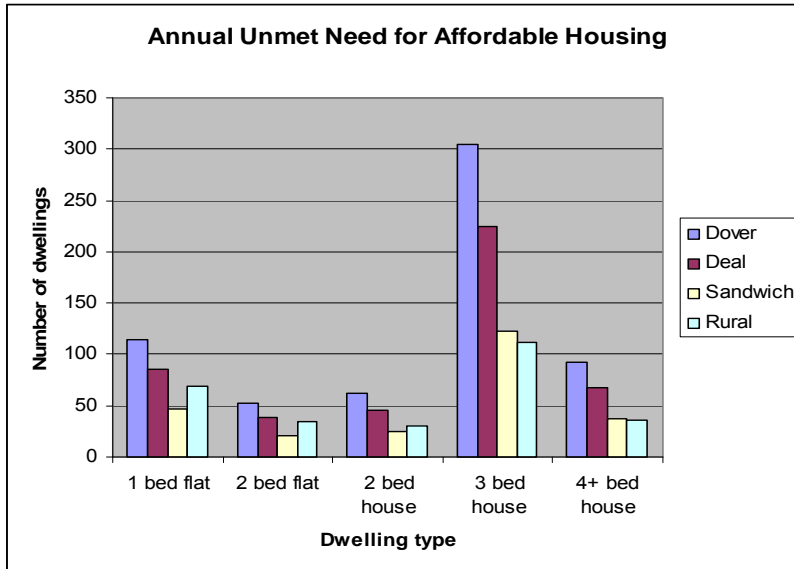
East Kent Strategic Housing Market Assessment Report 2009 (SHMA)

The assessment of the need for affordable housing was a key component of the SHMA and was carried out in accordance with government guidance. The assessment has identified a need for 1,489 new affordable homes per year in order to meet the backlog of unmet need and newly arising need over the next five years.

The SHMA report also highlighted a general need to provide more family homes which would be attractive to economically active households in order to support economic

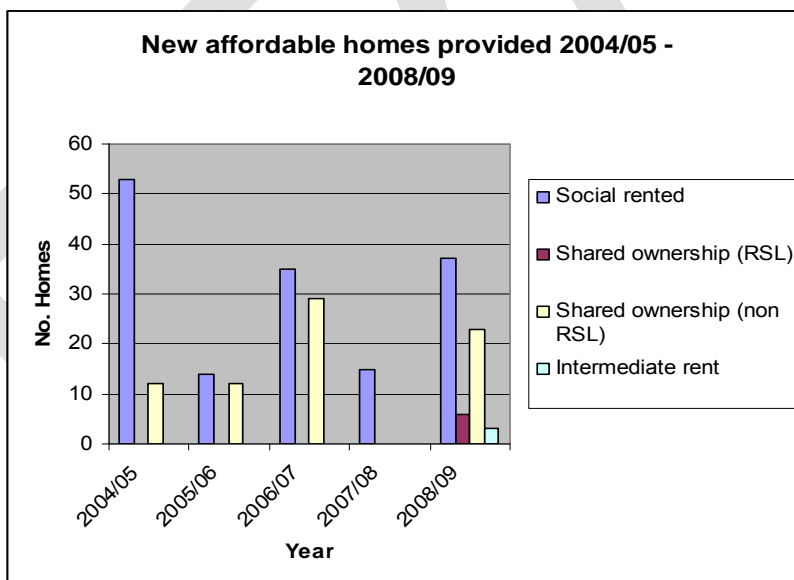
development and help offset the demographic trend towards an increasingly older population.

There is also an identified need for affordable family sized homes which can clearly be seen from the chart below.



Source: East Kent Strategic Housing Market Assessment Report 2009

The need for affordable homes has outstripped supply for many years resulting in an increasing backlog of need. The supply of new affordable homes has been relatively modest with 239 homes delivered in the 5 year period 2004/05 – 2008/09 although we expect a further 110 homes to be delivered this year (2009/10).



Source: CLG Live Tables (data from Local Authority Housing Strategy Statistical Appendix returns)

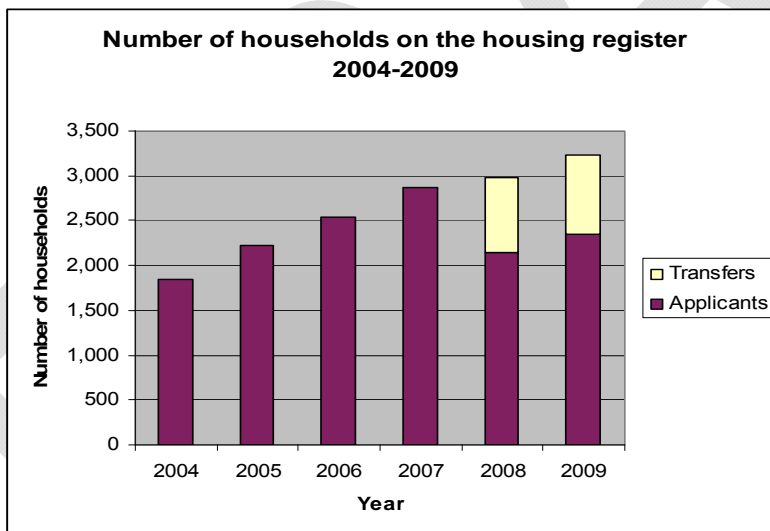
Fortunately, the supply of new homes is bolstered by existing affordable housing becoming available for re let on a regular basis becoming available on a regular basis. Over the period 2004/05-2008/09 2,340 affordable homes (Council and housing association) were re let, but

as the chart below shows the number of homes becoming available for re letting has been reducing in recent years.

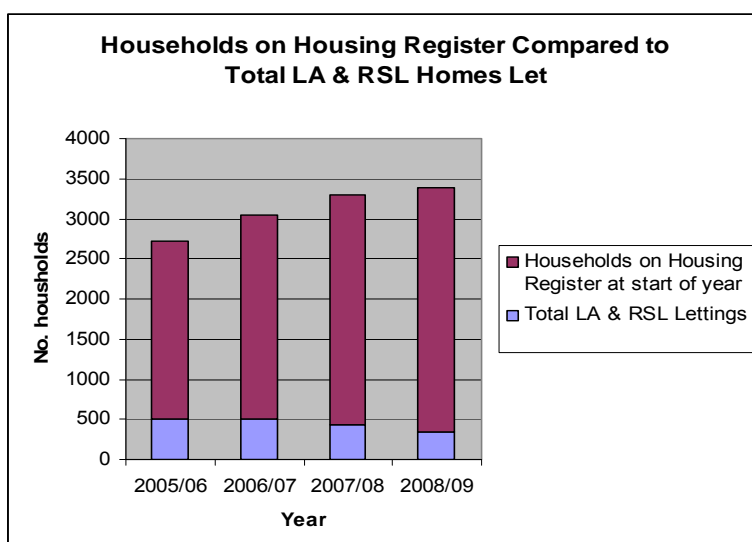


Source: CLG Live Tables (data from Local Authority Housing Strategy Statistical Appendix returns)

At the same time the number of people waiting for housing on the Council's Housing Register has been growing as can be seen from the table below. The register comprises existing tenants seeking transfers as well as first time applicants although the statistical breakdown for the two categories is only available for 2008 and 2009.



Source: CLG Live Tables (data from Local Authority Housing Strategy Statistical Appendix returns)



Source: CORE Data and CLG Live Tables

Rural Housing Need

Low incomes and disadvantage are not confined to the urban areas within the district. House prices are generally higher in the rural areas and household incomes can be low. Consequently, the accessibility of affordable housing is a significant issue in many rural settlements as is the general sustainability of important community facilities.

Future Delivery

Policy DM5 of the approved Core Strategy states that the Council will 'seek applications for residential developments to provide 30% of the total homes proposed as affordable home'.

Given the high growth approach to new housing and the identification of a number of strategic developments there will be a significant opportunity to deliver more affordable homes over the life of the Strategy and beyond. However, the future availability of public subsidy to assist with the delivery of affordable housing is very uncertain and the HCA has already indicated that it expects output of new affordable homes to fall by 34% next year from the 45,500 target for the financial year 2019-10 to 29,900 in 2010-11. The output of social rented homes is expected to half from 30,390 in 2008-09 to 14,500 in 2010-11. This is largely due to higher grant levels and pulling forward expenditure in the current Comprehensive Spending Review period to offset falling private sector building.

Our Affordable Housing Delivery Plan 2010-2015 sets a target for the delivery of 650 new affordable homes over the life of the Strategy with 250 homes being delivered in the first two years.

More information about the need for affordable housing and how it might be delivered across the district is set out in the following documents:

East Kent SHMA 2009:

<http://www.dover.gov.uk/pdf/East%20Kent%20Main%20Report%20Final.pdf>

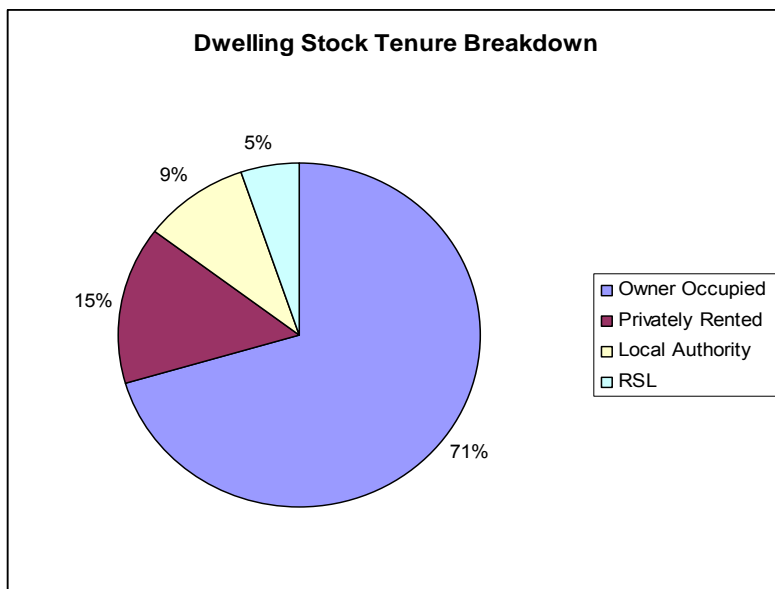
<http://www.dover.gov.uk/pdf/East%20Kent%20Annexes%20Final.pdf>

Affordable Housing Delivery Plan 2010-2015:

<http://www.dover.gov.uk/docs/Consultation%20Draft%20ADHP.doc>

Improving the Existing Housing Stock

Approximately 85% of the housing stock in the District is privately owned, which is consistent with the Kent and South East average, but slightly higher than the average for England (83.6%)¹. The privately rented stock is over 20% higher than the national average and the proportion of social housing is appreciably lower than nationally.



Source: HSSA 2008 & House Condition Survey 2008

We have substantial numbers of private sector homes built before the First World War, nearly 75% more than the national average. The figures show that almost 55% of our private sector homes were built before the Second World War compared with 39% nationally.

One of the most striking features of the private sector stock in Dover is the high proportion of terraced homes, which is substantially higher than the national average and the relatively low proportion of flats. The stock profile imbalance and the relatively high proportion of terraced homes is identified as a particular issue in the Core Strategy in terms of its impact on Dover's housing market appeal and the Strategy recognises the need to "broaden the range and improve the market perception of the District's and especially Dover's housing offer"².

Stock Condition

A house condition Survey carried out in 2001 found that Dover district had the highest percentage of unfit homes in the south east.

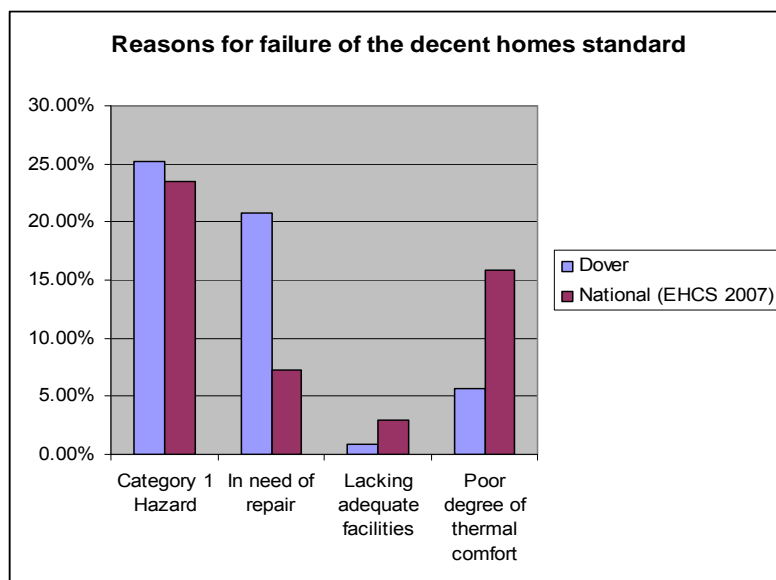
In 2008 a further survey was carried out. Direct comparisons with the 2001 figures are difficult to make as the condition of housing is now measured on the basis of a hazard rating system rather than unfitness measure. However, this new system shows that the rate of

¹ CLG, Local authority housing strategy and business plan data

² LDF Core Strategy

serious (Category 1³) hazards in the district's homes is 25.2% and above the national average of 23.5%⁴.

The overall rate of non decency at 41.2% is worse than the national figure of 35%. Of particular concern is the low number of vulnerable households living in decent homes which is only 50.6% compared with the target for 2010 of 70%. An estimated 3,040 homes occupied by vulnerable households would have to be made decent to meet the 2010 target previously set by Government.



Source: Private Sector Stock Condition Survey 2009 & English House Condition Survey 2007

The other key findings in relation to tenure, property age and build type were as follows:

- A relatively high percentage of non decent homes in the private rented sector (65.7% compared to 45.4% nationally);
- 73.1% of pre-1919 homes are non decent and surprisingly 38.2% of homes built between 1981-1990 were also found to be non decent probably due to a combination of electric heating and inadequate insulation.
- A relatively high rate of terraced homes are non decent.

The house condition surveys especially the 2001 survey also show that there is a concentration of poor housing in particular wards in Dover urban areas. These are also areas where there are relatively high levels of social and economic disadvantage.

Older homes, especially those with solid wall construction, tend to be the least energy efficient and therefore contribute to problems of fuel poverty as well as carbon emissions. One way to tackle this problem is through retrofitting which can provide better energy and carbon savings per pound spent than any new build measure or renewable technology.

Because of significant issues relating to the age and decency of sizeable pockets of private sector housing and the impact on vulnerable households, the Council has developed a Private Sector Housing Strategy 2010-2015 which analyses the issues in more detail, sets

³ Highest hazard rating as defined by the Housing Health & Safety Rating System

⁴ English House Condition Survey 2007

out specific actions for addressing many of the problems and the assesses the benefits of a retrofitting programme.

<http://www.dover.gov.uk/docs/Dover%20Draft%20PSHS%20Consultation%20Draft%20final.doc>

Making Best Use of the Housing Stock

Empty Homes

The Council recognises the need to make best use of the available housing stock and that empty homes are a waste of a valuable resource and can have an adverse impact on the community. It also understands that homes may become empty for short periods of time whilst they are renovated or improved prior to letting or sale. These homes do not generally represent a problem. It is the number of homes that have been empty for more than six months (long term empty homes) that we are particularly concerned about.

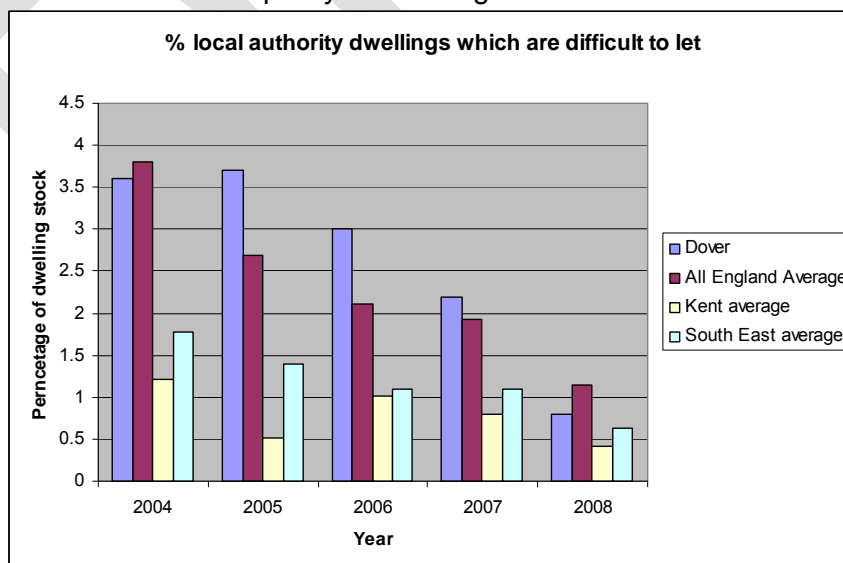
As at 1 April 2009 there were 2006 empty homes in Dover district, of which 951 had been empty for six months or more. The proportion of empty homes (1.8% of the total stock) was higher than the national average (1.3%) and Dover district had the second highest percentage of long term empty homes in Kent.

In recognition of the scale of the problem and the wasted resources the Council has adopted an Empty Homes Strategy 2010-2015 which provides more detailed information about the issue, the tools that the Council will use to tackle the problem and a range of actions it intends to carry out:

<http://www.dover.gov.uk/pdf/Empty%20Homes%20Strategy%20-%20DRAFT.pdf>

Local Authority Stock

The Council has taken action in recent years to address the problem of sheltered housing which was no longer 'fit for purpose'. This has followed a tenant centered approach to the closure of schemes and re housing of residents designed to minimise the impact on tenants as much as possible. The project is nearing completion and the table below shows the effectiveness of the policy in reducing the number of difficult to let dwellings.



Source: CLG, Local authority housing strategy and business plan data

Under occupation

Underoccupied social housing inevitably means that it isn't being used to its full potential. However some level of under occupation of stock is not necessarily a bad thing. Our primary concern must be to consider whether or not we making the very best use of our stock in the context of wider policies on tackling social exclusion and on building mixed and sustainable communities. Some level of underoccupation may be an appropriate way to reduce child densities in an area with high numbers of children.

We are currently working with a range of partners across East Kent to explore the issue in more detail and to develop an approach to reducing underoccupation where this is appropriate.

Adapted Homes

Adaptations to homes play an important role in helping disabled people remain in comfort and safety in their own homes. The Council plays a key role by carrying out adaptations directly within the Council's own housing stock and working with a local Home Improvement Agency to provide Disabled Facility Grant adaptations in the private sector.

Adaptations range from small items such as handrails through to specialist showers and major alterations to provide a downstairs bedroom or bathroom. It is important that where social housing has been specially adapted and subsequently becomes vacant and available for letting, we should try to make best use of it. This is also referred to in the Supporting People Needs Assessment Report 2009 which states that there is a need to '*ensure that the existing supplies of supported housing or adapted accommodation is effectively utilised*'.

The Council maintains a comprehensive database of all homes that have been adapted over the past 16 years and uses this information when letting homes to try and select tenants with an appropriate need. We will look to see how we may be able to develop and share good practice with other providers of social housing in the district.

Social & Health Inequality

Social and economic disadvantage is a significant issue although there is great variance across the district with the problem concentrated in a small number of wards. There are six wards within the district that are in the top 20% of most deprived wards in Kent and Medway.

We know that '*the people most affected by long term health problems and disability are more likely to live in the deprived areas of Kent*'⁵ which includes parts of Dover town. This is shown in sharp relief by average life expectancy figures which show a difference of 8.7 years between the best and worst wards in the district⁶.

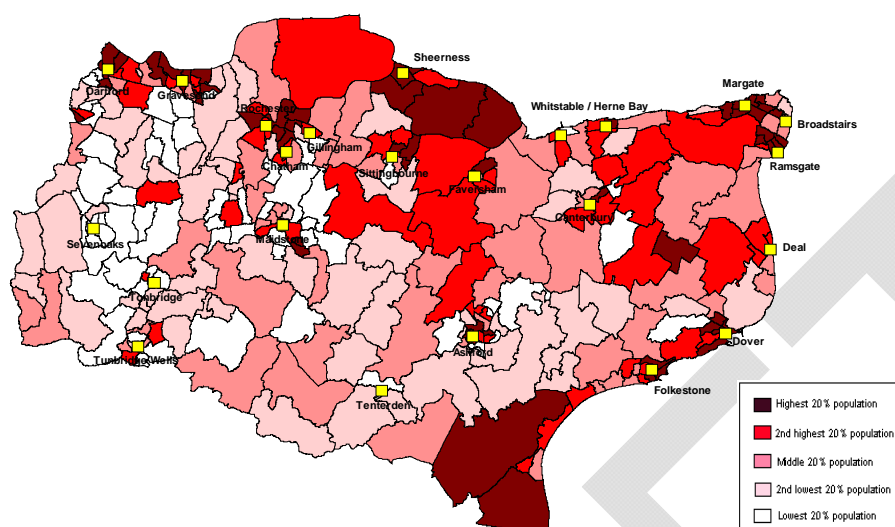
There is a strong cyclical relationship between housing, health and education and a '*close link between inequalities and poor health outcomes*'⁷. Therefore, as part of the development of this Strategy we will undertake a Health Impact Assessment in partnership with the Eastern & Coastal Kent PCT to better understand the relationships between housing and health and identify any specific actions we can take to help reduce health inequality.

⁵ Eastern & Coastal Kent PCT Strategic Commissioning Plan 2008-2013

⁶ Kent Public Health Observatory: Dover Local Authority Inequalities Profile Report 2008

⁷ Eastern & Coastal Kent PCT Strategic Commissioning Plan 2008-2013

Deprivation Status of Electoral Wards in Kent & Medway 2007:



Source: IMD 2007, ONS

Vulnerable People

The Council recognises that some households not only need help with accessing good quality affordable housing but also support to help them maintain their independence in the community.

This requires a holistic approach in terms of providing easily accessible and effective advice on housing options, homelessness prevention, the provision of housing related support services and, where appropriate, the development of specialist new housing. To achieve this, the Council needs to work closely with a range of specialist service providers and other voluntary and statutory agencies including the Supporting People Team for Kent.

Supporting People Strategy 2010-2015

The commissioning of housing related support services is administered by the Supporting People Team and their priorities for service delivery are set out in the new Supporting People Strategy 2010-2015. This builds upon the previous strategy and existing service provision with the emphasis on prevention and helping people live independently. It also identifies the need for additional services based on need to help some of the most vulnerable and disadvantaged. The strategy proposes a shift in emphasis away from services provided in specialist accommodation to what are known as floating support services. However, it recognises that accommodation based support will still play an important role, especially where people need accommodation in an emergency. The highest priorities for new service provision have been determined according to the level of need and the risk of harm from individuals to themselves and the community and are as follows:

- Young people at risk, particularly 16 and 17 year olds
- People who have serious mental health problems and misuse substances (dual diagnosis).

Homelessness

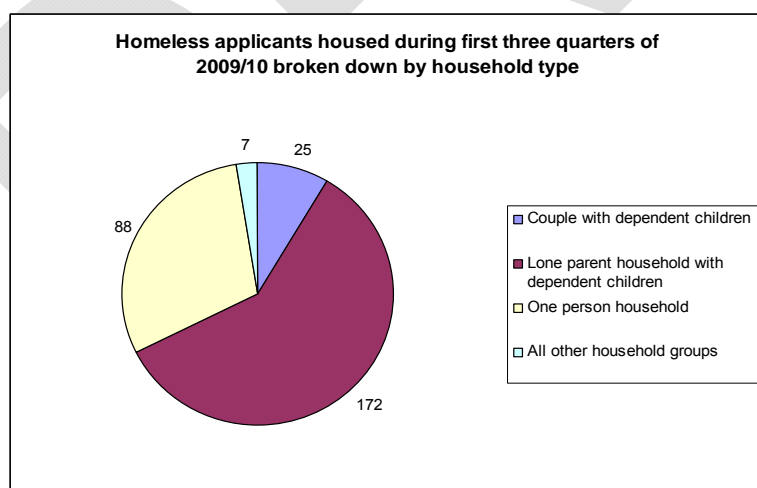
Homelessness is the most dramatic expression of housing need and in light of the need for affordable housing and economic situation it might have been expected that the numbers of homeless households would be growing. In fact, both nationally and locally, the numbers of households officially recognised as homeless have been falling in recent years mainly due to a stronger approach to homelessness prevention. Nationally the numbers are half what they were in 2004 and well below what they were a decade ago. This trend has been reflected locally with the number of homeless households in 'priority need' falling consistently year on year over the past 4 years.

In 2008, together with other local authority partners and a range of key stakeholders the Council helped develop an East Kent Homelessness Strategy with a range of actions designed to address the problem homeless across the sub region. Delivery of the action plan is monitored by the East Kent Homelessness Forum. The Strategy is currently being refreshed and the action plan reviewed.

	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010
Households accepted as homeless and in priority need	97	90	83	61	49
Eligible homeless and in priority need but intentionally homeless	6	2	11	1	1
Eligible homeless but not in priority need	3	2	6	4	1
Eligible but not homeless	34	34	52	30	37
Total decisions	140	128	152	96	88

Source: P1E returns *Data is for first three quarters of the year

We are acutely aware that we cannot afford to be complacent in addressing homelessness and that official statistics can often mask significant numbers of 'hidden homeless', for example people who don't meet the definition of being in priority need (single people in the main) and concealed households who may be living in severely overcrowded conditions with friends or family.



Source: P1E returns

We must also be prepared for the potential impact of adverse economic conditions both directly, in respect of home repossessions and also indirectly in terms of the health and social impact of unemployment. Increased unemployment and higher mortgage interest

rates have resulted in an increase in the number of house repossessions nationally with many regions seeing repossessions increase by more than 15% between the first quarters of 2007 and 2008.

While the overall trend in respect of homelessness has been downwards in recent years we have more recently seen a worrying increase in the number of young people (under 18) becoming homeless.

According to a research summary published by Communities and Local Government in 2008, young people aged 16 and 17 accepted as homeless were an extremely vulnerable group who had often experienced educational and/or family disruption, violence at home and mental health and/or substance misuse problems.

In the first three quarters of 2009/10 14 young people aged 16 or 17 were accepted as homeless and in need of housing. This is a trend which is reflected across Kent and which is identified as a major issue in the Kent Supporting People Strategy.

The Supporting People Needs Analysis Report 2009 recognises that the highest numbers of acceptances for this particular client group were recorded in Shepway, Dover, and Dartford-all districts without or with only minimal dedicated provision for this client group. The report identifies a need for more appropriate accommodation-based support services, including some type of emergency provision, for young people at risk and recognises that there is currently only minimal provision in Dover district.

The issue of homelessness and youth homelessness are addressed in the East Kent Homelessness Strategy 2008-2013 and the Council's Youth Homelessness Strategy 2008-2011:

<http://www.dover.gov.uk/pdf/Youth%20Homelessness%20strategy.pdf>

Older People

The importance of addressing the issue of an increasing proportion of older households has already been referred to. In response to this the Council has developed an Older Persons Housing Strategy 2010-2015. The Strategy's key findings are as follows:

- The older population of Dover district is larger than the housing market and county averages. By 2026, those aged 65-84 will increase by 55.7% and those aged over 85 by 54%. This highlights the need to tackle the housing needs of older people now and in the future.
- Proportions of older people vary across the district by over 100% but intensive domiciliary care inputs indicate that levels of dependency do not match the distribution: this needs to be further investigated in order to effectively target services
- Although relatively well off now, the number of older people on lower incomes will increase over time and this has implications for the ability of people to meet their own housing needs
- Currently, 48% all single person households in the Dover district are aged over 65 years and this will increase over time, so it is particularly important that new smaller homes should meet lifetime standards including lift access to upper floors
- A higher than average proportion of our older population is likely to live alone, with implications of isolation and mental ill health. It is important that this is considered when making decisions about local community facilities and support services

- Rates of respiratory illnesses are relatively high; these are particularly linked to cold and damp conditions, so improving these issues will particularly contribute to better health amongst older people
- 22% all households in private housing include someone with a disability and this proportion is likely to be much higher in social housing. These numbers will increase as the population ages, indicating increasing demands for adaptations
- Falls are the leading cause of injury and death amongst the over-75s; adaptations and falls prevention advice and practical measures significantly reduce disabilities arising from falls.
- Increasing rates of dementia need to be considered when designing supported housing and services for older people. Research indicates that the incidence of dementia will grow by up to 50% over the next 20 years.
- Over 8,000 retired households live in homes that are more difficult to keep warm, and over 1,100 live in homes that are very cold and expensive to heat. This places occupiers at severe risk of ill health
- People who are 85 or over are more likely than the average to live in private rented properties. 40% all private rented homes fail the decent homes standard so this highlights the need to ensure that all agencies visiting older people at home are aware of and refer issues to the private sector housing team.
- There is unmet demand for affordable rented homes amongst older people; mostly for retirement (but not sheltered) units of two or more bedrooms. The projected demand by 2026 represents 78% of all additional affordable homes expected to be built in this area.
- There is no apparent unmet need for market retirement housing, although this may change over time as the housing market recovers and the older population grows.
- There is a need for almost 190 additional units of extra care housing: half for people with high dependency levels and half to provide a more mixed and lively community.
- Older people want, and expect, to stay in their own homes and most expect to stay in their current home for the rest of their life.

The Supporting People Needs Assessment Report 2009 identifies a likely future need for more extra care accommodation for frail elderly people across the districts/boroughs where the highest proportions of older persons live. The Council has already worked in partnership with Kent County Council to enable the delivery of one extra care scheme in Dover through a Private Finance Initiative and a further scheme is planned.

A more detailed analysis of housing issues relating to older people can be found in the Older Persons Housing Strategy 2010-2015:

<http://www.dover.gov.uk/docs/Consultation%20draft%20OPHS%20strategy.doc>

People with Mental Health Problems

Mental ill health has a well established link with deprivation. In terms of specific aspects of deprivation, unemployment is associated with social exclusion, which has a number of adverse effects, including reduced psychological wellbeing and a greater incidence of self-harm, depression and anxiety.

Research estimates that:

- 300 out of 1000 people will experience mental health problems every year and over two thirds will consult their GP.
- 102 out of 1000 people will be diagnosed with a mental health problem.
- 24 out of 1000 people will be referred to specialist psychiatric services

Dover has a significantly worse than England average in respect of the number of people claiming incapacity benefit for mental illness⁸.

The Supporting People Needs Assessment Report 2009 recognises that housing-related support services will be an important element in the on-going shift towards community-based alternatives to hospital admission and that there may be a need for longer-term accommodation-based services in some districts such as Dover where there is currently no or only minimal provision.

Kent & Medway Partnership Trust has been developing a new model to deliver mental health services in the community, part of which includes the development of intensive supported housing for people with severe mental health problems. These are people who have traditionally been unable to sustain tenancies either at an independent level or within current supported accommodation, but do not require residential care. The East Kent Local Housing Authorities, KCC and KMPT have supported the development of this service. They have committed to developing 33 units of accommodation across the 6 East Kent local authorities. This service is known as Horizons and will provide this vulnerable group of people the opportunity to reintegrate with their local communities with the level of support that they need to ensure that this is successful.

A problem highlighted by the KMPT is the discharge of patients who no longer require hospital treatment but who find it difficult to sustain tenancies either at an independent level or within traditional supported accommodation. A census of adult in-patients carried out during 2005 identified 145 inpatients whose 'home' locality was Dover/Deal but who had no discharge address. This indicates that there is a need to provide a level of supported accommodation for a complex and hard to move on group of people.

We also know from research that 8-15% of people on their caseload are likely to have a combined mental health and substance abuse (dual diagnosis) problem. There is currently no provision for this group and the development of services is identified as one of the highest priorities in the draft Supporting People strategy 2010-2015.

We are currently working with KMPT to deliver specialist housing to help meet these identified needs.

People with Learning Disabilities

The Government's strategy 'Valuing People' identifies over 1.4 million people with learning disabilities aged between 18-74 of whom 1.2 million have some form of mild to moderate Learning Disability (or about 2.5% of the population) and 160,000 to 210,000 have a severe or profound learning disability.

Research shows that the health of people with learning disabilities is much worse than the rest of the population (they are 58 times more likely to die before the age of 50 than the rest of the population). There is also a link between people with mild to modest learning disabilities and poverty; rates are higher in areas of deprivation and urban areas, and we know that many people with mild learning difficulties have a complex range of needs with many also having mental health problems or misusing substances.

The Supporting People Needs Assessment report 2009 identifies gaps in service provision in relation to the level of choice of supported accommodation for people moving on from residential care to more independent accommodation and a need for transitional supported

⁸ Association of Public Health Observatories and Department of Health

accommodation for people with learning disabilities currently living with ageing carers both in the form of long and short-term supported housing.

We know that People with learning disabilities can live successfully in many different kinds of housing and that in many cases they can cope with a full range of tenures, including owning their own homes.

Additional specialist accommodation has recently been provided in Dover through a Private Finance Initiative partnership and we are currently implementing the Kent Housing Action Plan for people with a learning disability. This has involved setting up regular local meetings of key stakeholders and a survey to establish the housing needs of people with a learning disability. Further work will include the provision of information in new easy to read/access formats and inter agency and stakeholder training.

People with a Physical Disability

As referred to previously, the Council meets the needs of many physically disabled people through its own Council house adaptations programme and the Disabled Facilities Grant programme providing adaptations in the private sector.

DFGs are part government/part Council funded (60/40) and we recognise that the cost of future adaptations could be significantly reduced when new homes are designed and built. The additional 'up front' build cost is relatively small compared to the potential future cost of adaptations. We will therefore work with housing association and developer partners to maximise the number of new homes that are built to a recognised 'Lifetime Homes' standard.

Core⁹ data in respect of local authority lettings indicates that over the three year period 2006/07 – 2008/09, 48 homes were let to households where at least one member is a wheelchair user. We will therefore also seek to provide a small number of specially designed homes for wheelchair users within future affordable housing schemes.

People with Substance Misuse Problems

Alcohol and drug misuse is commonly linked to housing problems with 14% of people who accessed structured treatment in the County in 2008/09 classed as having no fixed abode or having housing problems, i.e. were in unsettled short-term accommodation.

Floating support services can provide an effective means of helping people with a substance misuse problem to sustain tenancies and continue living independently. Between April 2008 and March 2009 the highest referral rates of 'people with drug problems' for floating support were recorded in Dover. The needs assessment carried out by Supporting People indicates that current specialist floating support services seem to meet existing need.

Ex-offenders

Being released from prison without a home to go to is a common cause of homelessness and offenders are one of the client groups least likely to be accepted as statutorily homeless. A significant proportion of ex-offenders have drug and alcohol problems. National research suggests that up to 55% of prisoners have no stable home to return to and that a homeless ex-offender is twice as likely to re-offend as one with a stable home.

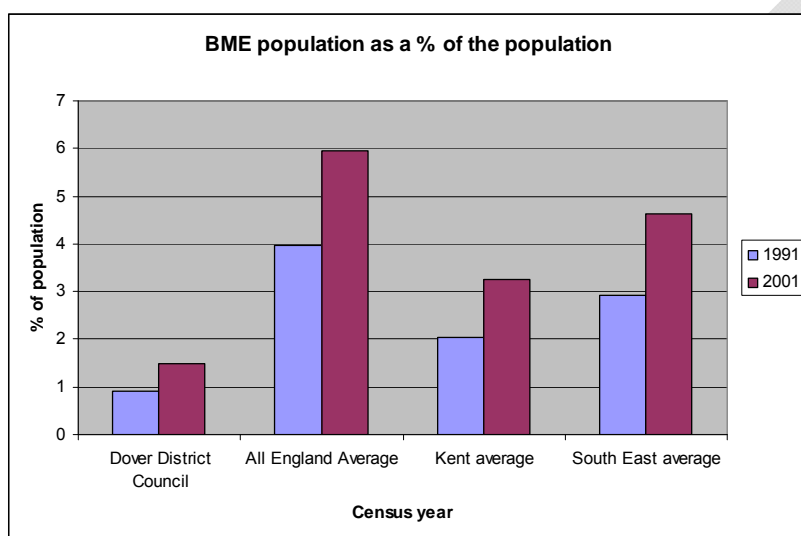
⁹ The COntinuous REcording System for England (analysis of local authority and RSL lettings)

Currently Dover District has 16 units of short term supported accommodation to meet the needs of this group, which is more than all other Kent local authorities with the exception of Maidstone.

The Supporting People Needs Assessment Report 2009 highlights a need a need for more dedicated accommodation-based provision for ex-offenders.

Black & Minority Ethnic (BME) Households

On the basis of 2001 Census data the percentage of Black and Minority Ethnic households living in the district is relatively small, significantly less than the South East average and only grew by 0.6% between 1991 and 2001.



Source: Census 2001

However, we are aware that this information is old and that the situation may well have changed. Ethnic group population estimates for mid 2007 produced by the Office for National Statistics indicate that the non white British population of the district is 6.7% and that the non white population is 3.6%.

Anecdotal evidence suggests that there may be a significant Eastern European community living in a specific area within Dover. Our Private Sector Housing Strategy 2010-2015 refers to our belief that some of the worst privately rented accommodation is occupied by non British ethnic groups in the town centre of Dover but, that because we rarely receive enquiries from them, our understanding of any specific needs they may have is very limited.

There are recording mechanisms that we can use to monitor some key aspects of service delivery to BME households such as lettings and homelessness and we have undertaken a customer profiling survey of our own tenants so that we can ensure our management services are responsive to BME needs. However, we recognise the need to take a more proactive approach in understanding BME housing needs whether this is in terms of improving access to information and services or to specialist housing. We will therefore be identifying ways that we can most effectively engage with these groups in the future.

Gypsies & Travellers

Gypsies and Travellers are recognised as amongst the most disadvantaged BME groups¹⁰ in the country, and it is as important to try to meet their housing needs, as it is for the settled community.

In 2007, the four East Kent local authorities (Canterbury City Council, Dover District Council, Shepway District Council, and Thanet District Council), undertook a Gypsy and Traveller Accommodation Assessment (GTAA). The aim of the GTAA was to assess the accommodation needs of Gypsies and Travellers in the sub-region from 2007 – 2011; and then from 2012 –2017 in accordance with CLG guidance.

The study found quite high proportions of households suffering poor health especially those who were living on the roadside.

In terms of additional pitch provision the study identified a need for an additional 3 pitches up to 2012 and a further 4 during the period 2012-2017.

In terms of accommodation preferences, 97% of Gypsies and Travellers who responded to the survey indicated that they would prefer to live on either a private or local authority site. None said that they wanted to live in a house or bungalow.

Since the East Kent study was conducted the South East Regional Assembly has, as part of a partial review of the South East Plan carried out its own consultation and formulated preferred options in respect of site provision across the County. This has been subject to an Examination in Public which took place in February 2010 and it is anticipated that a report will be published in Spring/early Summer 2010.

With regard to housing related support service needs the Supporting People Strategy recognises that current knowledge about the support needs of gypsies and travellers and other minority ethnic communities is based on research carried out in 2006. The Strategy highlights the need to carry out new research to update that knowledge and ensure that needs are being met.

¹⁰ The 1976 Race Relations Act recognises Gypsies and Irish travellers as an ethnic group

GLOSSARY

Affordable housing: housing provided to people who cannot afford to rent or buy housing in the market. It can take the form of social rented housing or intermediate housing and may require a subsidy.

Black and minority ethnic (BME): a term commonly used to refer to all people who are members of minority ethnic communities, including Gypsy and Traveller communities.

Building for Life: a national standard for well designed homes and neighbourhoods.

Community Energy Saving Programme (CESP): a scheme administered by Ofgem and delivered through the development of community-based partnerships (involving local authorities) along with suppliers and generators which is aimed at providing a whole-house energy efficiency approach to households throughout Britain, concentrated on those living in areas of high deprivation.

Community Land Trust: these are established in communities to acquire fixed assets and then hold them in perpetuity for local use. They work on a non-profit basis, raising money from new sources and unlocking other resources, to provide and manage, among other things, housing.

Rural Housing Enabler (RHE): Rural Housing Enablers work with rural communities providing independent advice and support, acting as a facilitator and helping them through the complicated process of providing affordable housing. The RHE covering Dover District is employed by Action with Communities in Rural Kent.

Disabled Facilities Grant (DFG): a mandatory grant, subject to means testing, which is available to provide certain adaptations to a dwelling for disabled persons.

East Kent Homelessness Forum:

East Kent Strategic Housing Market Assessment (SHMA): a study carried out by ECOTEC to assist in determining the location and amount of affordable and market housing in east Kent: for whom it is required; and within what timescale it need to be provided.

Empty Dwelling Management Order (EDMO): an Order that enables the council, in certain circumstances, to take management control of a dwelling in order to secure occupation of it.

Extra Care Housing: housing schemes comprising self-contained dwellings designed to enable older people to self-care for longer and give them access to care and other services, which help them retain their independence.

House in Multiple Occupation (HMO): a dwelling occupied by more than one or numerous households.

Housing Revenue Account (HRA): This is the Council's landlord's account, which shows all of a Local Authority's income and expenditure arising from its role as the owner of housing. The account is 'ringfenced'; that is, no transfer can be made between it and the rest of the Council's accounts, the 'General Fund'. Other powers and duties of a Housing authority, for example the duty to the homeless, the 'enabling' role in promoting Housing Association activity in the area, and grants for private sector housing are General Fund activities.

Intermediate housing: where prices or rents are above those of social rented housing but below market housing prices or rents.

INVOKE: an East Kent Adult Social Services project that supports the residents of Ashford, Shepway, Canterbury, Swale, Thanet and Dover to live independently in their communities. The project is funded through the Partnerships for Older People Projects (POPP's).

Kent Reconnection Policy: a county-wide policy designed to help vulnerable people access housing in the area where they have a connection.

Lifetime Homes: the Lifetime Homes standard is a set of design criteria that provide a model for building accessible and adaptable homes. **Lifetime Neighbourhoods:** a government strategy for ensuring that housing and planning policies take account of the aspirations and changing lifestyles of people as they grow older.

Local Development Framework (LDF): This replaces the old system of Local Plans and sets out the Council's plans for all land use and development in the Borough, along with its policies for planning issues such as affordable housing.

LDF Core Strategy: This is the principal document in the LDF. It contains the Council's overall ambitions and priorities for the District and will be used to decide what the District should be like in 2026.

No Use Empty: a collaboration between Kent County Council and local authority partners including Dover District Council which provides a resource to support the existing work being carried out by the Council to bring empty homes back into use.

Private Finance Initiative (PFI): a particular form of Public Private Partnership by which a public sector organisation contracts with a private sector body to construct a facility and provide associated services of a specified quality over a sustained period.

Porchlight: a Kent based charity providing a range of support services for vulnerable and homeless people in Kent.

Primary Care Trust (PCT): these are local National Health Service organisations responsible for commissioning all NHS services in the area on behalf of local people – including local GP and other primary care services.

Private Sector Leasing Scheme: a scheme operated by an RSL or local authority whereby private housing is leased for a period of time and used to meet the needs of households on the housing register.

Registered Social Landlord (RSL): - A social housing organisation that is registered with the Homes & Communities Agency and is often referred to as a housing association.

Rent Deposit Scheme: a scheme designed to help individuals on low incomes who cannot afford the initial outlay of an advance rent and deposit payment to access homes in the private rented sector.

S106 Sites: Sites subject to a S.106 Agreement under the Town & Country Planning Act 1990:

often referred to as planning gain or planning obligations. It relates to financial contributions paid by developers to local planning authorities in order to offset the costs of the external

effects of development and to the possible provision of affordable housing as part of the development.

Section 215 Notices: Section 215 (s215) of the Town & Country Planning Act 1990 (the Act) provides a local planning authority with the power, in certain circumstances, to take steps requiring land (including a building) to be cleaned up when its condition adversely affects the amenity of the area. It is one of the tools that can be used to tackle empty properties.

Secured by Design: a national scheme which focuses on crime prevention at the design, layout and construction stages of homes and commercial premises.

Single Conversation: the process by which the Homes & Communities Agency engages with local authorities at a sub regional level to plan investment across the full range of housing, infrastructure, regeneration and community activities that are within its scope.

Supporting People: is a Government programme to provide housing-related support services, like homeless hostels, women's refuges and sheltered housing, to help vulnerable people live independently. The programme is administered across the county by the Kent County Council Supporting People Team.

Handyperson Scheme: a service provided by the In touch Home Improvement Agency covering essential repairs and maintenance that are too small for general contractors to price but are too difficult for older and disabled clients to tackle on their own.

Respondent	Response Type	Summary	Representation	Consideration
Walmer Parish Council [1. Support	The Committee fully supports the concepts contained in the Strategy	The Committee fully supports the concepts contained in the Strategy and would like to thank the authors for producing a very constructive and comprehensive document, which they hope will be followed through to a successful conclusion.	Support noted.
Mr DR Packham	2. Objection	Draft HS lacks merit and progress on all fronts.	I find it lacks merit and progress on all fronts.	One of the aims of the Strategy is to provide housing that will meet the needs of the whole community. This includes a recognition that we need to try and provide more affordable homes for rent and low cost home ownership as part of an overall housing growth objective.
	3. Observation	Mismanagement of Housing not addressed	No Strategy can benefit if the underlying miss management of Housing is not addressed.	
	4. Observation	Industrial infrastructure needs to be developed and more jobs created for strategy to succeed.	No Strategy will succeed unless the Industrial infrastructure is developed and more jobs are created before one starts. Unless one has guaranteed jobs and schools in an area. NEW housing is a wasted exercise.	
	5. Observation	The present strategies have been a root cause of many problems	DEAL has had this problem for years and the recent developments both Private and SEEDA have / will not solve the problems In	
				The Strategy and underpinning strategies support and are in accordance with the District Council's Adopted Core Strategy which seeks to <i>"foster population growth particularly in working age families to support forecast growth in the local economy – focused at Dover"</i> . The Core Strategy recognises that land will need to be allocated for both job creating development and housing.
				The Housing Strategy does not include specific proposals for Deal but will seek to support the LDF Core Strategy which aims

Respondent	Response Type	Summary	Representation	Consideration
	6. Observation	The Social Housing formula at present Discriminates in a number of directions and in some cases is illegal.	<p>Fact The present strategies have been a root cause of many problems yet to be loaded on the local population.</p> <p>The Social Housing formula at present Discriminates in a number of directions and in some cases is illegal.</p>	<p>to promote a balanced delivery of new homes, jobs, community facilities, and improved public transport within Deal</p> <p>The only formula that is used in respect of affordable housing is the percentage that the Council will seek to negotiate as a developer contribution. This is underpinned by evidence from the East Kent SHMA. The principle of trying to secure a percentage of affordable housing in the South East Plan and is an accepted method for trying to create balanced, mixed communities. The percentage is a starting point for negotiation and on individual schemes will be subject to economic viability testing.</p>
	7. Observation	Housing structure should and must incorporate technology such as Solar Heating and thermo electric provisions	Housing structure should and must incorporate technology such as Solar Heating and thermo electric provisions. To ignore this is criminal especially as a considerable amount of the present stock could be benefiting NOW anyway.	The need to achieve high quality design in respect of affordable housing is referred to in the underpinning Affordable Housing Delivery Plan 2010-2015 and the Core Strategy also recognises the need to deliver good quality, sustainable homes. This will be driven to a large extent by HCA design standards and government targets related to the Code for Sustainable Homes.
	8. Observation	Houses must be of respectable sizes and provide 2 car parking per house or flat and garage, storage facilities for all residents.	Houses must be of respectable sizes not just little boxes all stuck together as most recent developments. All must provide for 2 car parking per house or flat and garage, storage facilities for all residents.	The size of affordable homes provided by RSLs and the amount of storage space within such homes is determined by HCA design standards.

Respon- dent	Response Type	Summary	Representation	Consideration
	9. Observation	Housing should be managed by an Overseeing Committee	Housing should be managed by an Overseeing Committee and not by direct council dictation.	The delivery of housing generally is overseen by the Council's Planning Committee while the delivery of the Housing Strategy is overseen by the Strategic Housing Executive
	10. Observation	Policies that are wrong and illegal must first be sorted	It's simple really. If the Policies are wrong and illegal they must first be sorted before any other factor is considered.	
Homebuy Agent (Moat)	11. Support	Moat offers new Development Agency service	Moat offers new Development Agency service working with us as Development Agent...to obtain funding for and developing new affordable housing, clearly much needed and in under- supply in the Dover district	Moat's ability to provide LAs with a Development Agency service has been noted for future consideration. At present there is no certainty that there will be further phases of the LA new build programme.
Supportin g People	12. Observation		We are not sure but should the strategy give a mention to the Kent and Medway Housing Strategy currently being developed?	A reference to the Kent & Medway Housing Strategy has been added to the document.
	13. Observation		p.8 – Under objectives, we suggest you could add "work with partners including Supporting People to jointly commission Home Improvement Agency/ handyperson services that enable vulnerable people to stay in their own homes, in a safe and secure environment".	Accepted and additional objective added.
	14. Observation		Would you consider adding the SP Strategy 2010-2015 under strategic links (or the SP programme?)	The SP Strategy has been included as a strategic link under Priority 3.

Respondent	Response Type	Summary	Representation	Consideration
	15. Observation		p.9 – Under objectives, we think you could add “continue to work with the Supporting People Programme to identify and meet gaps in the provision of housing related support services for vulnerable people in the district	Accepted and added to objectives under Priority 4.
	16. Observation		p.13 – PSHS 1.2, we suggest there should be some reference to SP to currently reviewing HIA/handyperson services, maybe you could say “in consultation with Supporting People review... and implement recommendations”	Accepted and Strategy action plan has been amended accordingly.
	17. Observation		p.18 – HSOP 2.5, could you make reference to SP as partners?	Accepted and Strategy action plan amended accordingly
	18. Observation		p.19 – HSOP 3.1, we thought you could reword the passage “possible extension of housing related support to older people living outside sheltered accommodation” on the lines of “better targeting of support services to older people including those living outside of sheltered housing”	Accepted and Strategy action plan amended.
	19. Observation		p. 21 - YHS 8, we suggest rewording the action to “in partnership with SP, develop accommodation based supported housing for vulnerable young people to meet	Accepted and Strategy action plan amended.

Respondent	Response Type	Summary	Representation	Consideration
	20. Observation		<p>identified need for housing related support” . Resources require clarification, maybe revenue funding SP and capital funding Homes and Communities?</p> <p>p. 39 - Draft SP strategy, please amend section starting “ the highest priority....., The first two bullet points are o.k. but the third one re gypsies and travellers: the groups themselves are not priorities but researching their housing related support needs is. So, we suggest you might take the third bullet point out and add sentence: “Current knowledge about the housing related support needs of gypsies and travellers and other minority ethnic communities is based on research carried out in 2006. New research should be carried out to update that knowledge and ensure that needs are being met.”</p>	Accepted. The relevant bullet point has been deleted and additional text added to the section relating to gypsies and travellers.
NHS Eastern and Coastal Kent PCT (Helen Miller)	21.Support 22 Support 23Recommend	The Trust agree with the aims and objectives set out in the strategy.	<p>The Trust agree with the aims and objectives set out in the strategy.</p> <p>Have we correctly identified the key issues and the priorities and objectives that will address them? Are there priorities you would like to see included or don't consider relevant?</p> <p>We support the action to ensure new homes are cheap to run with low carbon emissions.</p> <p>We recommend that more information</p>	<p>Support for the aims and objectives noted.</p> <p>Support noted.</p> <p>We will work with RSL partners to try and</p>

Respondent	Response Type	Summary	Representation	Consideration
	<p>ation</p> <p>24 Support</p> <p>25 Recommendation</p> <p>26 Support</p> <p>27 Recommendation</p> <p>28 Support</p> <p>29 Recommendation</p> <p>30 Recommendation</p>		<p>should be made available for those who have moved from traditional homes to those built to Code Level 4 on how to use the building.</p> <p>We support the action to expand the work of the handyman scheme and recommend that emphasis is placed on work to reduce excess cold and falls in response to the findings of the Private Sector Housing Conditions Survey 2008 for Dover. There may also be potential of offering a greater range of services for those able to pay.</p> <p>We support linking the rent deposit scheme to landlords accreditation scheme and recommend it is also linked to the Decent Homes Standard to avoid the potential for financially supporting the placing of vulnerable households in non decent homes.</p> <p>We support the exploration of alternative ways to facilitate equity release and recommend that any relevant learning is gained from the pilot scheme by Maidstone Borough Council.</p> <p>Will the proposed actions deliver the objectives and are they an appropriate response to the issues identified?</p> <p>Response to strategy reference AHDP1.1 It is possible that the HCA will not provide the sufficient grant funding to support the</p>	<p>ensure that new tenants are provided with sufficient information to enable them to maximise the sustainable technology incorporated within new homes.</p> <p>These are potential service improvements that can be considered as part of the review referred to in the Strategy.</p> <p>Support noted. The principle of linking rent deposits to decent homes standard but need to fully understand the implications</p> <p>Support noted and need to look at examples of existing good practice added to Strategy action plan.</p> <p>There is a recognition in the underpinning Affordable Housing Delivery Plan that the HCA funding requirement identified cannot</p>

Respondent	Response Type	Summary	Representation	Consideration
	31 Support		<p>planned 650 new affordable homes by 2015. It is recommended that alternative ways of ensuring the 650 affordable homes can be built if grant funding is reduced. The anticipated Kent and Medway Housing Strategy may provide guidance on ways to provide affordable housing that are less grant dependant.</p>	<p>be guaranteed and that there will be a need to regularly review the Plan in the light of funding availability. We believe that we can still make a strong case for funding especially for schemes which we can demonstrate are deliverable and have strategic importance for both the district and sub region. We will also look at alternative options for delivering affordable housing including those already referred to in the Plan and also those identified in the Kent & Medway Housing Strategy</p>
	32 Observation		<p>Response to strategy reference HSOP2.8 The PCT values the willingness to engage with us to form a strategic approach and initiatives to enable older people to live independently.</p>	<p>Response noted.</p>
	33 Observation		<p>Response to strategy reference EKHS1.1 It is important that vulnerable people currently in hospital are supported to bid through Choice Based Lettings despite lack of access to the internet.</p> <p>Is the strategy accessible and equal to all? It is possible that people with learning difficulties, people with low levels of literacy, and people with communication difficulties may experience more difficulty than others accessing and understanding the information provided. Support may be</p>	<p>County wide hospital discharge protocol currently being developed. Information to be provided to assist hospital discharge teams access Kent Homechoice and assist with bidding.</p> <p>The Strategy action plan includes a commitment to implement the Kent Housing Action Plan for people with a learning disability. One of the aims of the Plan is to provide easy to read information. We will also look to ensure that the County wide</p>

Respondent	Response Type	Summary	Representation	Consideration
	34 Observation		<p>needed to draw these services to the attention of those who may benefit from them and enable them to access them.</p> <p>Do you have any other general comments to make?</p> <p>It is possible that construction sites will generate noise, dust and vibration and this may impact on existing communities. This could be reduced by a planning policy requirement that developers adhere to the Considerate Constructors Scheme standards. More information is available on this scheme from their website at http://www.ccscheme.org.uk/</p>	<p>'move on' information pack currently being developed, is produced in an easy to read format.</p> <p>Further consideration will need to be given to how we may be able to help address this issue.</p>
Mr DA Morgenstern	35 Observation	Affordable and realistic housing prices favour economic growth.	<p>Affordable and realistic housing prices can only favour economic growth, as too high housing prices means many people paying too much for rent or to pay back bank loans on their homes, and consequently spending less in other sectors of the economy, and not carrying out sufficient repair work on their homes. In these circumstances there can be no economic growth, as the whole economic market system will stagnate.</p> <p>Mr Morgenstern also described his Proposal for Clarity Scheme and New Model Housing Estimation</p>	<p>A primary aim of the Housing Strategy is to try and deliver more affordable housing either for rent or low cost home ownership. The cost of market housing is largely driven by market forces which are largely outside of the Council's control. However, within any local housing market land supply can be an important factor. The identification of strategic housing sites within the Core Strategy should assist with this.</p> <p>The proposal relates to the development of a national scheme for determining house values which is not subject to the influence of market forces. This is beyond the scope of a local authority housing strategy.</p>

Respondent	Response Type	Summary	Representation	Consideration
Mr M Sole	36. Observation		New housing is, where possible, located in areas where it can enhance the existing communities and improve the lives of both new and existing residents. It is far better to increase the number of houses in a village, (where the facilities already exist to support such development) rather than add additional houses onto the edge of a town where such community life does not exist	The Council has carried out a District Settlement Review the results of which are reflected in the Adopted Core Strategy. There are a wide range of settlements in the District and the Adopted Core Strategy sets out a settlement hierarchy which recognises the level of development that would be appropriate.
	37. Observation		Worth is an ideal candidate for such expansion. It has the necessary facilities to support such development (good transport links, school, etc) and needs more people to use them.	Worth is identified in the Adopted Core Strategy as a village where the scale of development should be related to its role as a provider of services to its home and adjacent communities. No decision has been made about the level of development that Worth could accommodate as work on the Site Allocations Document is currently ongoing.
Sandwich Town Council	38. Observation	Strategy format	The majority of the document appears to be informative and well researched although some of the terminology used is not particularly easy to understand and we have concerns that the lay person may not entirely comprehend it. However, the appendices, graphs and charts are very useful. A more concise version of the document should also be made available.	A glossary has been added to the Strategy to help explain some of the terminology used. The length of the document has been significantly reduced compared to previous strategies. The main part of the document which sets out the priorities, objectives, links to other strategies and the action plan only

Respondent	Response Type	Summary	Representation	Consideration
	39. Observation	Strategy is too ambitious	The strategy contains too many objectives which we feel cannot be realised, particularly in light of the fact that staffing will be reduced. Target date of 2010 to bring all housing up to a decent standard not achievable.	comprises 20 pages. The remainder comprises annexes with supporting information. Future availability of resources is uncertain and this is recognised in the revised foreword. Many of the actions do not require significant financial resources but we recognise the need to regularly review the action plan in the light of changing circumstances.
	40. Observation	Some actions not deliverable	Statements related to DFGs look good but are not achievable in reality.	As above.
Whitfield Parish Council (Councillor Wendy Bowman)	41. Support		1. The Parish Council agree with the aims and objectives as set out.	Support noted.
	42. Support		2. You have correctly identified key issues,	Support noted
	43. Observation		3. The priorities and objectives and how they will be addressed is long term. The Parish Council feel that in the current financial climate and with the possibility of cuts in funding, re-addressing of these priorities and your proposed action may be needed is there a contingency plan for this?	The Strategy Foreword has been revised to recognise the uncertainty that exists regarding the future availability of resources and therefore the need to regularly monitor and review the Strategy.
	44. Support		4. Yes the strategy is accessible and equal to all.	Comments noted.

Respondent	Response Type	Summary	Representation	Consideration
	45. Support 46. Observation 47. Observation		<p>5. General Comments</p> <p><u>Private Sector Housing.</u> The Parish Council agree that a Key priority must be to bring empty properties back into use by all means available.</p> <p>You state that the Regional Housing Board funding continues until 2011. Will there be further funding available after this date? We note and applaud such services as In Touch Home Improvement Agency, and the Handy Person Service and the financial assistance given with the funds that are available but will these funds continue?</p> <p><u>Affordable Housing</u> The Parish Council feel that the need for larger properties such as 4 and 5 bedrooms should also be taken into account as there is a marked shortage of these properties in the District.</p>	<p>Support noted.</p> <p>These are some of the resource uncertainties previously referred to. Given the impending demise of the Regional Housing Boards it is likely that any resources directed towards improving the condition of the private sector stock will be directed through the Single Conversation process. The need for continued investment in improving the condition of the private sector stock will be referred to in the Single Conversation Local Investment Plan.</p> <p>This is largely addressed in the underpinning Affordable Housing Delivery Plan 2010-2015 which identifies the need for larger family homes and sets appropriate targets.</p>
Mrs A Monks	48. Observation	More affordable housing in villages	There is a need for a small number of new affordable homes in each village to help local people who can't afford to buy and to help support local amenities.	The Strategy includes actions related to the delivery of affordable housing in the rural area which are underpinned by the Affordable Housing Delivery Plan 2010-2015
Kent County	49. Support	Aims/objectives	Aims & objectives are supported	Support noted

Respondent	Response Type	Summary	Representation	Consideration
<p>Council (Brian Horton)</p>	<p>50. Recommendation</p>	<p>Key Issues & priorities Need to make reference to 'retrofitting'.</p>	<p>Analysis of key issues & priorities supported There is currently no reference to retrofitting of existing homes in the Strategy</p>	<p>Support noted A similar response was also received during the consultation on the Private Sector Housing Strategy 2010-2015 and the Strategy was subsequently amended to include a reference to retrofitting. A reference has also been added to Appendix B of the Housing Strategy.</p>
	<p>51. Recommendation</p>	<p>Need to reflect political change</p>	<p>Strategy needs to reflect changes introduced by the new government and the different language being used</p>	<p>References to the South East Plan and Regional Housing Strategy have been removed</p>