

GENERAL FUND BUDGET SUMMARY

2019/20 Actual		Ref	2020/21 Original Budget	2020/21 Forecast Changes	2020/21 Revised Budget
£000			£000	£000	£000
	Directorate				
618	Chief Executive		1,395		1,395
4,186	Operations & Commercial Services	1	4,431	3,170	7,601
11,061	Corporate Resources	2	12,359	600	12,959
194	Shared Services (DDC hosted)		221		221
561	Special Revenue Projects		16		16
0	Vacancy Allowance		-150		-150
0	Climate Change and Other Resource Requirements		100		100
16,620	Net Direct Expenditure		18,372	3,770	22,142
	Other Operating Income & Expenditure:				
0	Property Investment & Commercialisation Target	3	-100	100	0
0	Contingency		146		146
74	River Stour Drainage Board		75		75
-1,329	Recharge Income from HRA & Capital Projects		-1,646		-1,646
15,365	Net Operating Expenditure		16,847	3,870	20,717
	Financing Adjustments:				
-1,389	Revenue Expenditure Funded by Capital Under Statute		-1,124		-1,124
-1,692	Interest Receivable	4	-1,750	180	-1,570
282	Interest Payable	5	138	150	288
594	Loan Principal Repayments/Borrowing Allowance		1,953		1,953
-2,205	Total Financing Adjustments		-783	330	-453
	Contribution to/(from) Reserves:				
401	- Special Projects & Events Reserve	9	1,455	-1,530	-75
2,357	- Periodic Operations Reserve		-313		-313
302	- Regeneration Reserve		432		432
0	- District Regeneration & Economic Development Reserve		0		0
16	- IT Equipment Reserve		50		50
376	- Business Rates & Council Tax Reserve		46		46
3,452	Net Contribution to/(from) Reserves		1,670	-1,530	140
16,612	Total Budget Requirement		17,734	2,670	20,404
	Financed by:				
-7,515	Business Rates - Income from NDR	6	-8,350	280	-8,070
-56	Revenue Support Grant		-57		-57
-7,216	Council Tax	7	-7,503	300	-7,203
-112	Council Tax - Collection Fund Surplus		-84		-84
-9	Council Tax - Other S31 Grants		-9		-9
-1,729	New Homes Bonus		-1,733		-1,733
-1	New Burdens / Covid 19 Funding	10	0	-3,130	-3,130
-16,638	Total Financing		-17,736	-2,550	-20,286
-26	General Fund Deficit/(Surplus) for the Year		-2	120	118
-2,539	General Fund Balance at Start of Year		-2,565		-2,565
-2,565	Leaving Year End Balances of		-2,567	120	-2,447

MEDIUM TERM CAPITAL PROGRAMME (GENERAL FUND) - 2020/21 - REVISED SEPTEMBER 2020

APPROVED BUDGET

PROPOSED BUDGET

Projects included in the programme	Total £000	Amended	Previous years £000	Revised Estimate 2020/21 £000	PROPOSED BUDGET			Total £000
					Estimate 2021/22 £000	Estimate 2022/23 £000	Future Years £000	
Committed General Fund Projects								
Dover Regeneration Projects								
DTIZ - Waterfront	1,038		904	134	0	0	0	1,038
Dover Town contributions	150	*	0	0	0	0	0	0
DTIZ Growth Point - Unallocated Grant Funding	107		0	87	0	0	0	87
Dover Pride - Dover Priory Ph 1 & 2	107	*	0	0	0	0	0	0
Bus Rapid Transit project (BRT)	16,200		316	8,179	7,725	0	0	16,220
Dover Market Square public realm improvements	2,790		0	2,791	0	0	0	2,791
Sub total	20,393		1,221	11,191	7,725	0	0	20,137
Other Regeneration Projects								
Aylesham Regeneration Project	1,604		1,557	46	0	0	0	1,604
Discovery Park - Grant no.2 (100% grant funded)	2,722		0	2,722	0	0	0	2,722
Building Foundations for Growth Grant - unallocated funding	21		0	21	0	0	0	21
Sub total	4,347		1,557	2,789	0	0	0	4,347
ICT Projects								
VM Ware server replacement & Windows datacentre licences	22		0	0	0	0	0	0
VM Ware host & associated licences	17		0	0	0	0	0	0
New Financial System	400		317	83	0	0	0	400
New Corporate Software & Hardware	437		268	169	0	0	0	437
Sub total	877		586	252	0	0	0	837
Other projects								
Disabled Facilities Grants:-								
Mandatory Disabled Facilities Grants	1,779		N/A	1,759	0	0	0	1,759
Winter Warmth Grants	71		N/A	50	0	0	0	50
Renovation Grants	5		N/A	5	0	0	0	5
Renovation/PSH Loans	260		N/A	93	0	0	0	93
Empty Homes Loans	300		N/A	115	0	0	0	115
Tides LC refurbishment	1,290	*	758	72	130	130	30	1,120
Dover Museum & Bronze Age Boat - Essential Works	306	*	48	228	0	0	0	276
Whitfield Offices - Capital Works	220		197	23	0	0	0	220
Dover Town Hall-Urgent Repairs	150		134	216	200	0	0	550
Sandwich Quay - dredge & install fenders	50		39	11	0	0	0	50
Deal Pier - Capital Works	1,413	*	1,134	229	0	0	0	1,363
DTIZ enhancement works	230	*	120	0	0	0	0	120
Purchase new beach huts	100		0	0	0	0	0	0
Our Finest Dour - Capital Works	30		0	0	0	0	0	0
Kearsney Café fit-out	100		0	100	0	0	0	100
CCTV upgrade & relocation / Town Centre WIFI	280		276	4	0	0	0	280
Maison Dieu restoration (Dover Town Hall)	627		567	155	0	0	0	722
Maison Dieu major restoration works(Dover Town Hall) - Delivery Phase	0		0	65	0	0	0	65
Street-lighting works	935		559	376	0	0	0	935
Deal Beach Management 2015-20 (100% grant funded)	1,750		367	1,062	321	0	0	1,750
Parks for People - Kearsney Abbey & Russell Gardens	3,261		2,260	1,001	0	0	0	3,261
Dover Leisure Centre - new facility provision	26,200		25,891	309	0	0	0	26,200
Old Dover Leisure Centre demolition	600		166	434	0	0	0	600
Property Investment Acquisition - 3 - 55-61 Castle St	1,398		694	704	0	0	0	1,398
Sub total	41,356		33,209	7,011	651	130	30	41,031
Sub total of Committed General Fund Projects	66,973		36,573	21,243	8,376	130	30	66,352
General Fund Projects - Proposed Projects								
Capital Contingency	106		0	106	0	0	0	106
Victoria Park-Play Area (S106 funded)	37		0	37	0	0	0	37
Dover Museum storage facilities	750		0	750	0	0	0	750
Cowdray Square play area refurbishment	68	*	0	0	0	0	0	0
Victoria Park-outdoor facilities improvements	100	*	0	0	0	0	0	0
St Margarets Bay coast protection works (grant funded)	150		0	150	0	0	0	150
Kearsney Abbey / Russell Gardens-play area/disabled facilities access	60		0	60	0	0	0	60
Strategic land purchase for redevelopment / regeneration	2,000	*	0	0	0	0	0	0
Tides Leisure Centre Refurbishment	4,500	*	0	0	0	0	0	0
Street-lighting works	500	*	0	0	0	0	200	200
Dover Town Hall - DDC contribution to major refurbishment works	2,800	*	0	0	0	0	4,835	4,835
Property Investment Strategy (note 4)	176,865		0	50,000	50,000	50,000	26,865	176,865
Public toilets refurbishment	50		0	50	0	0	0	50
Replacement coin sorter & counter	12		0	12	0	0	0	12
Dolphin House - balconies	200		0	200	0	0	0	200
Strategic Land Purchase - Dover	2,000		0	2,000	0	0	0	2,000
Planning enforcement provision	600	*	0	0	0	0	0	0
Dover Town Hall - essential repairs	400		0	0	0	0	0	0
Dover Market Square project	150		0	150	0	0	0	150
Disabled Facilities Grants	1,125		0	0	0	0	0	0
Whitfield Offices - install PVs	200		0	200	0	0	0	200
Town Centre Regeneration Fund / Future High Street Bid Match Funding	0	*	0	2,500	0	0	0	2,500
Cable Car project	0	*	0	1,500	0	0	0	1,500
Sandwich Quay	0	*	0	150	0	0	0	150

MEDIUM TERM CAPITAL PROGRAMME (GENERAL FUND) - 2020/21 - REVISED SEPTEMBER 2020

APPROVED BUDGET		PROPOSED BUDGET						
Projects included in the programme	Total £000	Amended	Previous years £000	Revised Estimate 2020/21 £000	Estimate 2021/22 £000	Estimate 2022/23 £000	Future Years £000	Total £000
Sub total of General Fund Proposed Projects	192,672		0	57,865	50,000	50,000	31,900	189,765
General Fund Projects Total	259,645		36,573	79,108	58,376	50,130	31,930	256,117
Financed by:								
Capital projects financed in previous financial years	31,960		36,573	0	0	0	0	36,573
Capital receipts - General Fund	15,459		n/a	9,087	330	130	230	9,777
Capital receipts - General Fund (Dover Regeneration)	250		n/a	250	0	0	0	250
Capital receipts - DFG Grant Repayments	83		n/a	156	0	0	0	156
Capital receipts - PSH Loan receipts	560		n/a	208	0	0	0	208
Direct Revenue Financing:-								
General Fund	272		n/a	295	0	0	0	295
HRA	144		n/a	38	0	0	0	38
Heritage Lottery Fund Grant (Parks for People-Kearsney)	2,143		n/a	1,001	0	0	0	1,001
Heritage Lottery Fund Grant (Maison Dieu restoration - Dover Town Hall)	408		n/a	41	0	0	0	41
Section 106 Funding	37		n/a	37	0	0	0	37
Grants:-								
Growth Point Grant Funding	107		n/a	107	0	0	0	107
KCC Better Care Fund (Disabled Facilities Grant)	1,767		n/a	1,653	0	0	0	1,653
KCC Better Care Fund (Disabled Facilities Grant) - 20/21	1,125		n/a	0	0	0	0	0
Coastal Communities Fund (Dover Market Sq proj)	2,440		n/a	2,441	0	0	0	2,441
Environment Agency (Deal Beach Management 2015-20)	1,492		n/a	1,062	321	0	0	1,383
Environment Agency (Sandwich Quay)	12		n/a	0	0	0	0	0
Environment Agency (St Margarets Bay coast protection works)	150		n/a	150	0	0	0	150
MHCLG Building Foundations for Growth Grant (Discovery Park)	2,743		n/a	2,743	0	0	0	2,743
Sport England - (new Dover Leisure Centre)	45		n/a	45	0	0	0	45
Homes England (BRT)	16,100		n/a	8,059	7,725	0	0	15,784
Other reserves:-								
- Cluster Prep	46		n/a	29	0	0	0	29
- Special projects	314		n/a	100	0	0	0	100
- ICT Reserve	429		n/a	152	0	0	0	152
- District Regeneration & Economic Development Reserve	2,991		n/a	84	0	0	3,835	3,919
- SEEDA-Dover Regeneration	30		n/a	150	0	0	0	150
- Developer Agreement Receipt	250		n/a	100	0	0	0	100
PWLB borrowing - Property Investment Acquisition	705		n/a	704	0	0	0	704
PWLB borrowing - other	0		n/a	0	0	0	1,000	1,000
Salix loan - Street-lighting works	518		n/a	218	0	0	0	218
Salix loan - Whitfield Offices-install PVs	200		n/a	200	0	0	0	200
Unsupported borrowing	0		n/a	0	0	0	0	0
Property Investment Strategy (note 4)	176,865		n/a	50,000	50,000	50,000	26,865	176,865
Total	259,645		36,573	79,108	58,376	50,130	31,930	256,117

SPECIAL REVENUE PROJECTS - 2020/21 - REVISED SEPTEMBER 2020

<u>SPECIAL REVENUE PROJECTS</u>	Capital / Revenue	Total Approved Budget £000	Amended	Prior Years Exp £000	Revised Estimate 2020/21 £000	Estimate 2021/22 £000	Estimate 2022/23 £000	Future years £000	Total Revised Budget £000
Committed Special Revenue Projects									
Corporate Property Maintenance	R	253	*	n/a	155	0	0	0	155
Dover Transportation Study	R	204		149	56	0	0	0	204
Duke of York Roundabout Design	R	39		29	10	0	0	0	39
Commonwealth War Memorial-Dover	R	500		484	16	0	0	0	500
Property Investment Strategy-external support	R	200		90	50	50	10	0	200
Food Waste Promotion	R	47		19	28	0	0	0	47
Dover Tourism Signage Scheme	R	20		15	0	0	0	0	15
LDF Plan	R	285		127	158	0	0	0	285
Dover Regeneration - enabling costs	R	224		96	65	0	0	0	160
Sandwich Walled Town Conservation Area - consultancy	R	20	*	0	0	0	0	0	0
North Deal Land Study	R	300		150	150	0	0	0	300
Resurfacing Car Parks & DDC owned access roads	R	240		162	78	0	0	0	240
Clarendon Field - safety boundary fence	R	30		2	28	0	0	0	30
Butts - access bridge works	R	30		1	29	0	0	0	30
Contribution to Open Golf event	R	180		119	61	0	0	0	180
Sandwich Historic Boatyard - electricity supply	R	25	*	0	0	0	0	0	0
East Kent Waste 2021	R	200		87	113	0	0	0	200
Contribution to new public toilet	R	90	*	0	0	0	0	0	0
Beach Huts - refurbishments	R	50		34	16	0	0	0	50
Property Renovations grant scheme	R	500	*	117	150	0	33	0	300
Old St James Church works	R	190		29	161	0	0	0	190
Future High Streets Fund - business case	R	150		0	150	0	0	0	150
Reopening High Streets Safety Fund	R	0		0	105	0	0	0	105
Project feasibility costs	R	50		10	40	0	0	0	50
Internal costs to facilitate new projects	R	200	*	0	0	0	0	0	0
Parks - General Repairs (walls, fences, lakes, structures etc)	R	116		108	8	0	0	0	116
Sub total - committed projects		4,142		1,827	1,626	50	43	0	3,546
ICT Infrastructure Investment Projects									
Payment Card Industry (PCI) Compliance	R	35		32	3	0	0	0	35
IDOX Upgrade - Planning, Building Control & Property Services	R	85		75	10	0	0	0	85
Regulatory Services - purchase IDOX Uniform database	R	65		26	39	0	0	0	65
Windows 2008 Servers & SQL 2008 Databases upgrade	R	18		6	12	0	0	0	18
AIM upgrade	R	11		6	6	0	0	0	11
Website Accessibility Audit	R	30		0	30	0	0	0	30
Uniform Database Server replacement	R	0		0	12	0	0	0	12
ICT Reserve funded - small projects	R	29		1	14	0	0	0	16
Sub total - committed ICT projects		272		145	125	0	0	0	271
Capital projects in capital programme financed from reserve:									
Provision allocated to capital programme to finance capital projects	C	314		n/a	100	0	0	0	100
Total committed projects		4,728		1,973	1,852	50	43	0	3,917
Proposed Projects									
Special Revenue Contingency	R/C	66		0	66	0	0	0	66
Connaught Park Tennis Courts Improvements	R	31	*	0	0	0	0	0	0
Dover Regeneration - enabling costs	R	80		0	0	0	0	0	0
Gazen Salts - nature reserve works	R	50	*	0	25	0	0	0	25
Sandwich Town place-making	R	1,050		0	1,050	0	0	0	1,050
Kearsney Abbey / Russell Gdns pond repair	R	100	*	0	0	0	0	0	0
Public realm works	R	60	*	0	0	0	0	0	0
Football pitch renovations	R	50	*	0	0	0	0	0	0
Closed churchyard repairs	R	70	*	0	50	0	0	0	50
Paths & Structures in Parks & Open Spaces	R	150	*	0	50	0	0	0	50
Astor Theatre repair	R	20		0	20	0	0	0	20
Corporate Property Maintenance	R	50		0	0	0	0	50	50
Museum Lighting Improvements	R	69		0	69	0	0	0	69
Kearsney Abbey / Russell Gdns - contingency	C/R	250		0	250	0	0	0	250
Timeball Tower works	R	80		0	80	0	0	0	80
CAB alterations to co-locate Deal & Dover CABs	R	50	*	0	30	0	0	0	30
Tower Hamlets depot works	R	75	*	0	0	0	0	0	0
Duke of York & Whitfield roundabout study	R	40		0	40	0	0	0	40
Dover Tourism signage	R	30		0	30	0	0	0	30
Aylesham Leisure allocation	R	200		0	200	0	0	0	200
Climate change initiatives	R	475		0	475	0	0	0	475
Support for organisational changes	R	0	*	0	500	0	0	0	500
Sub total - proposed projects		3,046		0	2,935	0	0	50	2,985
ICT Infrastructure Investment - Proposed Projects									
Corporate Digital Projects	R/C	155		0	143	0	0	0	143
Corporate Digital Projects	C/R	1,404		0	1,000	135	135	135	1,404
Regulatory Services - handheld systems	R	20		0	20	0	0	0	20
Sub total - ICT proposed projects		1,579		0	1,163	135	135	135	1,567
Proposed balance to transfer to capital projects	C	0		n/a	0	0	0	0	0
Total proposed projects		4,625		0	4,098	135	135	185	4,552
GRAND TOTAL		9,353		1,973	5,950	185	177	185	8,469
Special Projects Financing									
Special Projects financed in previous years		1,973		1,973					1,973
Funded from Special Project Reserve		3,161		0	3,064	5	38	55	3,161

SPECIAL REVENUE PROJECTS	Capital / Revenue	Total Approved Budget £000	Amended	Prior Years Exp £000	Revised Estimate 2020/21 £000	Estimate 2021/22 £000	Estimate 2022/23 £000	Future years £000	Total Revised Budget £000
Funded from ICT Reserve		275		0	275	0	0	0	275
Funded from ICT Reserve - 20/21		619		0	274	115	115	115	619
Funded from Regeneration Reserve		282		0	223	50	10	0	282
Funded from DTIZ & Dover Regeneration Reserve		0		0	0	0	0	0	0
Funded from SEEDA-Dover Regen Reserve		69		0	69	0	0	0	69
Funded from HCA-Dover Regen Reserve		6		0	6	0	0	0	6
Funded from Major Events Reserve		61		0	61	0	0	0	61
Funded from LDF Reserve		5		0	5	0	0	0	5
Funded from Planning Grant Reserve		4		0	4	0	0	0	4
Funded from Backfunding Equalisation Reserve		0		0	500	0	0	0	500
Funded from HM Treasury grant		16		0	16	0	0	0	16
Funded from Future High Streets Fund (MHCLG grant)		150		0	150	0	0	0	150
Funded from Reopening High Streets Safely Fund		105		0	105	0	0	0	105
Funded from Planning grant		17		0	17	0	0	0	17
Funded from Local Authority contributions		613		0	613	0	0	0	613
Funded from Developer contribution		75		0	75	0	0	0	75
Funded from S106		200		0	200	0	0	0	200
Funded from external contributions		180		0	180	0	0	0	180
Funded from HRA		10		0	10	0	0	0	10
Funded from HRA		150		0	105	15	15	15	150
TOTAL		7,969		1,973	5,950	185	177	185	8,469